

DEPARTMENT OF THE ARMY



Fiscal Year (FY) 2027 Budget Estimates

April 2026

Operation and Maintenance, Army Reserve

OVERVIEW BOOK

The estimated cost of this report or study for the Department of War (DoW) is approximately \$85,800. This includes \$800 in expenses and \$85,000 in DoW labor.

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DEPARTMENT OF THE ARMY
 Fiscal Year (FY) 2027 Budget Estimates
 Operation and Maintenance, Army Reserve
 Air Operations
 (\$ in Millions)

<u>Appropriation Summary</u>	<u>FY 2025 Actuals</u>	<u>Price Change</u>	<u>Program Change</u>	<u>FY 2026 Enacted</u>	<u>Price Change</u>	<u>Program Change</u>	<u>FY 2027 Request</u>
Operation and Maintenance, Army Reserve	122.6	2.0	-69.9	54.7	0.4	-17.7	37.5

Description of Operations Financed:

The Army Reserve Flying Hour Program resources aviation training and operational requirements throughout the Army Reserve. Included are funds for fuel, consumable repair parts and depot level repair parts to maintain the fleet. The program supports both unit training and operations. Army Reserve fixed wing and rotary wing units support the requirements of the Combatant Commanders. Army Reserve fixed wing aircraft are an integral part of the military operational mission support airlift system on a daily basis.

DEPARTMENT OF THE ARMY
Fiscal Year (FY) 2027 Budget Estimates
Operation and Maintenance, Army Reserve
Air Operations
(\$ in Millions)

Program Data	FY 2025		FY 2026		FY 2027
	<u>Actuals</u>	<u>Change</u>	<u>Enacted</u>	<u>Change</u>	<u>Request</u>
<u>Primary Aircraft Authorized (PAA)</u>	<u>228</u>	<u>-148</u>	<u>80</u>	<u>-36</u>	<u>44</u>
Rotary Wing	180	-144	36	-36	0
Fixed Wing	48	-4	44	0	44
<u>Total Aircraft Inventory (TAI)</u>	<u>233</u>	<u>-148</u>	<u>85</u>	<u>-41</u>	<u>44</u>
Rotary Wing	185	-144	41	-41	0
Fixed Wing	48	-4	44	0	44
<u>O&M Funded Flying Hours (000)</u>	<u>39</u>	<u>-20</u>	<u>18</u>	<u>3</u>	<u>21</u>
Rotary Wing	20	-18	2	-2	0
Fixed Wing	19	-2	17	4	21
<u>Crew Ratio (Average)</u>	<u>7</u>	<u>2</u>	<u>8</u>	<u>-8</u>	<u>0</u>
<u>OTEMPO (Hrs/Crew/Month)</u>	<u>7</u>	<u>0</u>	<u>7</u>	<u>-7</u>	<u>0</u>
Rotary Wing	7	0	7	-7	0
Fixed Wing	0	0	0	0	0
<u>OPTEMPO (\$M)</u>	<u>81</u>	<u>-65</u>	<u>16</u>	<u>-7</u>	<u>9</u>
Rotary Wing	67	-60	7	-7	0
Fixed Wing	13	-5	8	0	9
<u>Primary Mission Readiness (%)</u>					
Rotary Wing	103%		84%	-1%	0%
Fixed Wing	100%	0%	100%	0%	100%
Total Air OPTEMPO \$M	81	-65	16	-7	9

DEPARTMENT OF THE ARMY
Fiscal Year (FY) 2027 Budget Estimates
Operation and Maintenance, Army Reserve
Air Operations
(\$ in Millions)

Narrative Explanation of Changes (FY 2026 to FY 2027):

1. Decreased rotary wing flying hours to reflect deactivation of Army Reserve rotary mission and assets based on Army Continuous Transformation.
2. Decreases funding for home station training air (rotary) and military personnel based on the deactivation of the Army Reserve rotary aviation assets to include the Medical Evacuation assets to optimize force structure per Secretary of Defense Memorandum, "Army Transformation and Acquisition Reform", dated April 30, 2025.

***Note:** CH-47F Total Aircraft Inventory (TAI) includes 5 Operational Readiness Floats (ORF) in FY 2025 and FY 2026.

DEPARTMENT OF THE ARMY
 Fiscal Year (FY) 2027 Budget Estimates
 Operation and Maintenance, Army Reserve
 Land Forces
 (\$ in Millions)

<u>Appropriation Summary</u>	<u>FY 2025</u>	<u>Price</u>	<u>Program</u>	<u>FY 2026</u>	<u>Price</u>	<u>Program</u>	<u>FY 2027</u>
	<u>Actuals</u>	<u>Change</u>	<u>Change</u>	<u>Enacted</u>	<u>Change</u>	<u>Change</u>	<u>Request</u>
Operation and Maintenance, Army Reserve	1,477.5	20.3	23.2	1,520.9	21.0	-66.1	1,475.8

Description of Operations Financed:

The Army Reserve Ground OPTEMPO resources Ground Tactical Vehicle Operations in Budget Activity 1 (SAGs 112 - 115); in the Modular Support Brigades, Echelon Above Brigades, Theater Level Assets, and Land Forces Operations Support Subactivity Groups. Included are funds for fuel, consumable repair parts, supplies, and depot level repair parts to maintain the fleet. The program is staffed by military and civilian personnel supporting both unit training and operations

DEPARTMENT OF THE ARMY
Fiscal Year (FY) 2027 Budget Estimates
Operation and Maintenance, Army Reserve
Land Forces
(\$ in Millions)

	FY 2025		FY 2026		FY 2027	
	<u>T-1/T-2</u> <u>Reqmnt</u>	<u>Actuals</u>	<u>T-1/T-2</u> <u>Reqmnt</u>	<u>Budgeted</u>	<u>T-1/T-2</u> <u>Reqmnt</u>	<u>Budgeted</u>
ARMY Ground Operating Tempo (OPTEMPO) MILES						
Live Training (Home Station & National Training Center)						
OPTEMPO Miles	1,209	855	1,209	843	1,209	764
Current Funding Estimate	1,084.0	536.7	1,151.0	572.8	916.9	540.3
Virtual Training (Close Combat Tactical & Unit Conduct of Fire Trainers)						
OPTEMPO Miles	0	0	0	0	0	0
Current Funding Estimate	0.0	0.0	0.0	0.0	0.0	0.0
Other Training						
OPTEMPO Miles	0	0	0	0	0	0
Current Funding Estimate	0.0	0.0	0.0	0.0	0.0	0.0
Total Ground OPTEMPO						
OPTEMPO Miles	1,209	855	1,209	843	1,209	764
Current Funding Estimate	1,084.0	536.7	1,151.0	572.8	916.9	540.3

DEPARTMENT OF THE ARMY
Fiscal Year (FY) 2027 Budget Estimates
Operation and Maintenance, Army Reserve
Land Forces
(\$ in Millions)

<u>Personnel Data</u>	<u>FY 2025</u>		<u>FY 2026</u>		<u>FY 2027</u>
<u>Selected Reserve Personnel (End Strength)</u>	<u>Actuals</u>	<u>Change</u>	<u>Enacted</u>	<u>Change</u>	<u>Request</u>
Officer	34,831	-395	34,436	-660	33,776
Enlisted	138,748	-360	138,388	-415	137,973
Total	173,579	-755	172,824	-1,075	171,749
 Civilian Personnel (Full-Time Equivalents)					
U.S. Direct Hires	7,382	72	7,454	-81	7,373
Foreign National Direct Hire	0	0	0	0	0
Total Direct Hire	7,382	72	7,454	-81	7,373
Foreign National Indirect Hire	0	0	0	0	0
Total	7,382	72	7,454	-81	7,373

Narrative Explanation of Changes (FY 2026 to FY 2027):

Home Station Training (Ground) (SAG: Multiple) \$-30.9M - Decreases funding for home station training to include unit travel, Class IX repair parts and consumables to achieve core readiness requirements in support of Global Force Management Allocation Plan (GFMAP) requirements and priorities of the Continuous Transformation Readiness Model (CTRM) in support of Directed Readiness Table (DRT) mission requirements.

Efficiency – Workforce Optimization (SAG: Multiple) \$-9.6M (-81 FTEs) - Reduces additional civilian personnel full-time equivalents and funding to continue optimizing the workforce in compliance with Executive Order 14210, “Implementing the President’s Department of Government Efficiency Workforce Optimization Initiative.” Adjustments include Operational Support (-44 FTEs) and Military Technician (-37 FTEs).

Chemical Defense Equipment Unit Level Support (SAG: 114) \$-25.1M - Decreases a one-time FY 2026 cost increase for the Joint Service Lightweight Integrated Suit Technology (JSLIST) due to current on-hand and inventory requirements (\$-20.8M) and decreases funding for cyclical replacement of JSLIST items due to the one-time increase that enabled the Army Reserve to buy down the equipment backlog in FY 2026 (\$-4.3M).

Army Ground Operating Tempo (OPTEMPO) Miles (SAG: Multiple) - The FY27 budget will bring our units to a T-4 readiness level. This will require a longer train-up period for our soldiers before they can deploy, which could impact our ability to provide combat-ready forces to the Joint Force on time.

DEPARTMENT OF THE ARMY
 Fiscal Year (FY) 2027 Budget Estimates
 Operation and Maintenance, Army Reserve
 Training and Education
 (\$ in Thousands)

<u>Appropriation Summary</u>	<u>FY 2025 Actuals</u>	<u>Price Change</u>	<u>Program Change</u>	<u>FY 2026 Enacted</u>	<u>Price Change</u>	<u>Program Change</u>	<u>FY 2027 Request</u>
O&M, Army Reserve (OMAR)	69,932.0	1,121.6	3,711.4	74,765.0	2,140.3	-4,588.3	72,317.0

Description of Operations Financed:

Funding supports United States Army Reserve (USAR) Soldier base pay, allowances, travel, and per diem (including Active Guard Reserve) to attend all institutional training including: Functional Training courses, Professional Military Education (PME), and Reclassification Duty Military Occupational Specialty Qualification (DMOSQ). Supports the USAR portion of operational training in support of the One Army School System (OASS) which includes the mission of augmenting TRADOC Initial Entry Training and ROTC instructor support.

Individual Training by Category:

	<u>FY 2025 Actuals</u>	<u>Price Change</u>	<u>Program Change</u>	<u>FY 2026 Enacted</u>	<u>Price Change</u>	<u>Program Change</u>	<u>FY 2027 Request</u>
Specialized Skill Training	23,728.0	385.9	-1,917.9	22,196.0	644.9	-1,575.9	21,265.0
Professional Development	44,571.0	709.1	4,156.9	49,437.0	1,404.4	-3,010.4	47,831.0
Training Support	1,633.0	26.6	1,472.4	3,132.0	91.0	-2.0	3,221.0
Total	69,932.0	1,121.6	3,711.4	74,765.0	2,140.3	-4,588.3	72,317.0

Narrative Explanation of Changes (FY 2026 to FY 2027):

The change from FY 2025 to FY 2026 aligns resources based on USAR Institutional Training projected execution. Overall training seats decreased by 2,950 from 43,572 in FY26 to 40,622 in FY27.

DEPARTMENT OF THE ARMY
 Fiscal Year (FY) 2027 Budget Estimates
 Operation and Maintenance, Army Reserve
 Reserve Forces
 (\$ in Millions)

<u>Appropriation Summary</u>	<u>FY 2025 Actuals</u>	<u>Price Change</u>	<u>Program Change</u>	<u>FY 2026 Enacted</u>	<u>Price Change</u>	<u>Program Change</u>	<u>FY 2027 Request</u>
Operation and Maintenance, Army Reserve	3,252.8	51.8	-47.8	3,256.8	51.9	-196.1	3,112.6

Description of Operations Financed:

The Operation and Maintenance, Army Reserve (OMAR) appropriation supports operations, logistics, engineering, administration and management support capabilities for the Army Reserve. Additionally, the OMAR appropriation supports installation management, maintenance of real property, and personnel support to retirees, veterans and their Families. Costs incurred in providing support include civilian pay, information systems, networks, telecommunications, supplies, fuel, equipment and base operations support. Funding is provided in two budget activities. Budget Activity One (Operating Forces) consists of the following Sub-Activity Groups: Land Forces, Land Forces Readiness, and Land Forces Readiness Support. Budget Activity Four (Administrative and Service-wide Activities) consists of the following Sub-Activity Groups: Logistics Operations and Servicewide Support. The OMAR budget request provides training and support for an end strength of 172,000 Soldiers and includes a mobilization operational tempo offset of zero for mobilized Soldiers. The OMAR Budget also provides funding for 9,656 Department of Army Civilian Full-time equivalents including 5,870 Military Technicians FTEs.

DEPARTMENT OF THE ARMY
Fiscal Year (FY) 2027 Budget Estimates
Operation and Maintenance, Army Reserve
Reserve Forces
(\$ in Millions)

	FY 2025		FY 2026		FY 2027
Program Data	<u>Actuals</u>	<u>Change</u>	<u>Enacted</u>	<u>Change</u>	<u>Request</u>
Primary Aircraft Authorized (PAA) (End FY)	228	-148	80	-36	44
Total Aircraft Inventory (TAI) (End FY)	233	-148	85	-41	44
Flying Hours	39.0	-21.0	18.0	3.0	21.0
Operating Tempo					
Ground (Miles)	855	-12	843	-79	764
Air (Flying Hours)	7.0	0.0	7.0	-7.0	0.0
Divisions	0	0	0	0	0
Brigades	0	0	0	0	0
Student Training Loads	1,152	547	1,699	-136	1,563
Major Installations	3	0	3	0	3
Reserve Centers	705	-1	704	0	704
Training Centers	4.0	0.0	4.0	0.0	4.0
Depot Maintenance Repair Backlog (\$)	-23,749.0	-17,770.0	-41,519.0	41,772.0	253.0
Backlog of Maintenance and Repair (\$)	-108,773.3	-63,735.7	-172,509.0	112,637.4	-59,871.5

DEPARTMENT OF THE ARMY
Fiscal Year (FY) 2027 Budget Estimates
Operation and Maintenance, Army Reserve
Reserve Forces
(\$ in Millions)

<u>Personnel Data</u>	<u>FY 2025</u>	<u>Change</u>	<u>FY 2026</u>	<u>Change</u>	<u>FY 2027</u>
	<u>Actuals</u>		<u>Enacted</u>		<u>Request</u>
Military Selected Reserve Personnel (End Strength)					
Drill Strength (Pay Groups A, F, and P)	150,021	2,592	152,613	-9	152,604
Individual Mobilization Augmentees	2,759	117	2,876	9	2,885
Full Time Duty	16,739	-228	16,511	0	16,511
Total	169,519	2,481	172,000	0	172,000
Selected Reserve (Average Strength)					
Full-time Included (Memo)	170,892	-148	170,744	1,643	172,387
Civilian Personnel (Full-Time Equivalents (FTEs))					
U.S. Direct Hires	10,105	-451	9,654	2	9,656
Foreign National Direct Hire	0	0	0	0	0
Total Direct Hire	10,105	-451	9,654	2	9,656
Foreign National Indirect Hire	0	0	0	0	0
Total	10,105	-451	9,654	2	9,656
Military Technicians Included (Memo)	5,829	41	5,870	0	5,870
Military Technicians Assigned to USSOCOM (FTEs)	0	0	0	0	0
Civilian Personnel (End Strength)					
U.S. Direct Hires	9,881	313	10,194	-72	10,122
Foreign National Direct Hire	0	0	0	0	0
Total Direct Hire	9,881	313	10,194	-72	10,122
Foreign National Indirect Hire	0	0	0	0	0
Total	9,881	313	10,194	-72	10,122
Military Technicians Included (Memo)	5,801	457	6,258	0	6,258
Military Technicians Assigned to USSOCOM (E/S)	0	0	0	0	0

DEPARTMENT OF THE ARMY
Fiscal Year (FY) 2027 Budget Estimates
Operation and Maintenance, Army Reserve
Reserve Forces
(\$ in Millions)

FY 2027 Narrative Explanation of Changes:

Restoration and Modernization (R&M) Tails - Barracks (SAG: 132) \$70.2 million – Increases funding to support Barracks Task Force initiatives to accelerate repairs to all poor and failing unaccompanied housing facilities to provide safe, clean and comfortable barracks and improve quality of life for Army Reserve Soldiers.

Information Technology Services Management (SAGs: 122, 131) \$20.1 million – Increases funding for long haul circuit replacements in Army Reserve facilities supporting the Army's unified network of a global information grid, and for Network Operations & Services and Non-Cloud Compute and Store across the Army Reserve.

Infrastructure Operations (SAG: 131) \$15.2 million – Increases funding for electricity and other utilities (\$6,768); and custodial, grounds maintenance, and pavement clearance (\$6,679) to support over 700 Army Reserve facilities to align resources with historical execution.

Sexual Harassment/Assault Response and Prevention (SHARP) (SAG: 434) \$12.0 million - Increases the number of FTEs for Sexual Harassment/Assault Response and Prevention (SHARP) by 81 (\$11,043 thousand). This funding supports optimization efforts of the Independent Review Commission Sexual Assault in the Military in addition to associated travel, training, supplies, and equipment (\$946 thousand).

Restoration and Modernization (R&M) (SAG: 132) \$-118.4 million – Decreases funding to align with Army Reserve master plan requirements based on the completions of restoration and modernization projects including two Area Maintenance Support Activities (AMSA) in support of equipment readiness in Arden Hills, MN for the 88th Readiness Division (RD) and on Joint Base McGuire-Dix-Lakehurst, NJ for 99th RD projected for completion in FY 2026.

Home Station Training (SAG: Multiple) \$-48.8 million – Decreases funding for home station training to include unit travel, Class IX repair parts and consumables to achieve core readiness requirements in support of Global Force Management Allocation Plan (GFMAP) requirements and priorities of the Continuous Transformation Readiness Model (CTRM) in support of Directed Readiness Table (DRT) mission requirements.

Sustainment (SAG: 132) \$-41.3 million – Decreases funding to resource sustainment at 91% (76% excluding mandatory funding) of the Department of War Facilities Sustainment Model (FSM) and minimize risk to USAR facility inventory through routine maintenance and repairs and prioritizing annual investments in building system replacements such as boilers, heating/air conditioning systems, and roofing.

Chemical Defense Equipment Unit Level Support (SAG: 114) \$-20.8 million – Decreases funding for one-time FY 2026 increase for Joint Service Lightweight Integrated Suit Technology (JSLIST) chemical defense equipment.

Efficiency – Workforce Optimization (SAGs: Multiple) \$-12.4 million – Reduces additional civilian personnel full-time equivalents and funding to continue optimizing the workforce in compliance with Executive Order 14210, "Implementing the President's Department of Government Efficiency Workforce Optimization Initiative." Reductions include Operational Support (-180 FTEs), Military Technicians (-60 FTEs), Engineering Services (-2 FTEs), Information Technology Services Management (-2 FTEs).

DEPARTMENT OF THE ARMY
 Fiscal Year (FY) 2027 Budget Estimates
 Operation and Maintenance, Army Reserve
 Transportation
 (\$ in Millions)

<u>Appropriation Summary</u>	<u>FY 2025 Actuals</u>	<u>Price Change</u>	<u>Program Change</u>	<u>FY 2026 Enacted</u>	<u>Price Change</u>	<u>Program Change</u>	<u>FY 2027 Request</u>
Operation and Maintenance, Army Reserve	13.0	0.3	1.4	14.6	0.3	0.3	15.2

Description of Operations Financed:

TRANSPORTATION AND REDISTRIBUTION (T&R) - Provides funding for commercial transportation and dedicated contract support for the re-stationing of Army Reserve unit equipment and directed equipment lateral transfers among Army Reserve units in support of Command and Control realignment, unit conversions, Sustainable Readiness Model, Defense Support to Civil Authorities, and Homeland Defense. Funds directed redistribution of new equipment from Army Reserve New Equipment Fielding Facilities (NEFFs) to units and internal movement of other equipment and supplies. Covers port handling charges and over-the-ocean transportation charges for Army Reserve directed movement of supplies and equipment.

DEPARTMENT OF THE ARMY
Fiscal Year (FY) 2027 Budget Estimates
Operation and Maintenance, Army Reserve
Transportation
(\$ in Millions)

	<u>FY 2025</u> <u>Actuals</u>	<u>Price</u> <u>Change</u>	<u>Program</u> <u>Change</u>	<u>FY 2026</u> <u>Enacted</u>	<u>Price</u> <u>Change</u>	<u>Program</u> <u>Change</u>	<u>FY 2027</u> <u>Request</u>
Second Destination Transportation (SDT)							
Major Commodity (Commodity Transported)							
Military Supplies & Equipment	13.0	0.3	1.4	14.6	0.3	0.3	15.2
Mail Overseas	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Subsistence	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Base Exchanges	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>
Total Major Commodity SDT	13.0	0.3	1.4	14.6	0.3	0.3	15.2
Mode of Shipment							
<u>Military Commands</u>							
Military Traffic	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Surface	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Sealift	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Airlift	0.0	0.0	0.0	0.0	0.0	0.0	0.0
<u>Commercial</u>							
Surface	13.0	0.3	1.3	14.6	0.3	0.3	15.2
Sea	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Air	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>
Total Mode of Shipment SDT	13.0	0.3	1.3	14.6	0.3	0.3	15.2

Narrative Explanation of Changes (FY 2026 to FY 2027):

Increases funding to support the 515 additional lateral transfers based on projected requirements of Global Force Management Allocation Plan (GFMAP).

DEPARTMENT OF THE ARMY
 Fiscal Year (FY) 2027 Budget Estimates
 Operation and Maintenance, Army Reserve
 Recruiting and Advertising
 (\$ in Millions)

<u>Appropriation Summary</u>	<u>FY 2025</u>	<u>Price</u>	<u>Program</u>	<u>FY 2026</u>	<u>Price</u>	<u>Program</u>	<u>FY 2027</u>
	<u>Actuals</u>	<u>Change</u>	<u>Change</u>	<u>Enacted</u>	<u>Change</u>	<u>Change</u>	<u>Request</u>
Operation and Maintenance, Army Reserve	29.2	0.6	-1.8	27.9	0.5	-0.5	27.9

Description of Operations Financed:

The Army Reserve recruiting force consists of 1,478 recruiting personnel. This funding resources headquarters operations, applicant meals, lodging and travel, GSA vehicles, equipment, and advertising. Also, supports the Army Reserve message through consistent branding and quality advertising to ensure the U.S. Army Reserve achieves its accession mission.

DEPARTMENT OF THE ARMY
Fiscal Year (FY) 2027 Budget Estimates
Operation and Maintenance, Army Reserve
Recruiting and Advertising
(\$ in Millions)

<u>Program Data</u>	<u>FY 2025 Actuals</u>	<u>Price Change</u>	<u>Program Change</u>	<u>FY 2026 Enacted</u>	<u>Price Change</u>	<u>Program Change</u>	<u>FY 2027 Request</u>
A. Recruiting							
Dollars (in Millions)	26.5	0.5	-2.9	24.2	0.5	0.3	24.9
Accession Plan							
Prior Service	11,822	0	755	12,577	0	-1,060	11,517
Non-Prior Service	12,028	0	1,748	13,776	0	-1,178	12,598
Total							
Accessions	23,850	0	2,503	26,353	0	-2,238	24,115
B. Advertising							
Dollars (in Millions)	2.6	0.1	1.0	3.7	0.1	-0.8	3.0

Narrative Explanation of Changes (FY 2026 to FY 2027):

Decreases funding to align resources with projected requirements based on a lower cost for applicant processing, travel, and meals.