

DEPARTMENT OF THE ARMY



Fiscal Year (FY) 2027 Budget Estimates

April 2026

Operation and Maintenance, Army National Guard

OVERVIEW BOOK

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The estimated cost of this report or study for the Department of War (DoW) is approximately \$54,100. This includes \$200 in expenses and \$53,900 in DoW labor.

DEPARTMENT OF THE ARMY
 Fiscal Year (FY) 2027 Budget Estimates
 Operation and Maintenance, Army National Guard
 Air Operations
 (\$ in Millions)

<u>Operation and Maintenance, Army National Guard</u>	<u>FY 2025</u>	<u>Price</u>	<u>Program</u>	<u>FY 2026</u>	<u>Price</u>	<u>Program</u>	<u>FY 2027</u>
	<u>Actuals</u>	<u>Change</u>	<u>Change</u>	<u>Enacted</u>	<u>Change</u>	<u>Change</u>	<u>Request</u>
Air Operations	467.0	18.1	-59.2	425.9	16.6	-11.7	430.8
Depot Maintenance	<u>178.1</u>	<u>3.8</u>	<u>-54.8</u>	<u>127.1</u>	<u>3.5</u>	<u>15.9</u>	<u>146.5</u>
Total	645.1	21.9	-114.0	553.0	20.1	4.2	577.3

Description of Operations Financed:

The Army National Guard (ARNG) Flying Hour Program provides Petroleum, Oil and Lubricants and repair parts for ARNG fixed and rotary wing air crew members and aviation units to achieve and sustain designated combat readiness. Resources support the utilization, maintenance, and overhaul of aviation assets and related support equipment to sustain unit capabilities. Air Operations and Depot Maintenance (Air) funds are required to maintain and train units for Federal and State missions. The program is staffed by military and civilian personnel supporting both unit training and operations.

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Air Operations
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Program Data	FY 2025		FY 2026		FY 2027
	<u>Actuals</u>	<u>Change</u>	<u>Enacted</u>	<u>Change</u>	<u>Request</u>
<u>Primary Aircraft Authorized (PAA End of FY)</u>	<u>1,492</u>	<u>-34</u>	<u>1,458</u>	<u>-49</u>	<u>1,409</u>
Other (Rotary Wing - Incl MTOE, TDA, Counterdrug)	1,445	-34	1,411	-49	1,362
Fixed Wing - Other (OSA, Jets, RDT&E)	47	0	47	0	47
 <u>Flying Hours (in 000s of hours)</u>	 <u>167</u>	 <u>-3</u>	 <u>164</u>	 <u>-4</u>	 <u>160</u>
Other (Rotary Wing - Incl Counterdrug)	144	-11	133	-4	129
Other (Fixed Wing)	23	8	31	0	31
 <u>Crew Ratio (Avg)</u>	 <u>7</u>	 <u>0</u>	 <u>7</u>	 <u>0</u>	 <u>7</u>
Other (Rotary Wing)	7	0	7	0	7
 <u>OPTEMPO (\$M)</u>	 <u>476</u>	 <u>-40</u>	 <u>436</u>	 <u>5</u>	 <u>441</u>
Other (Rotary Wing - Incl Counterdrug)	467	-42	425	5	430
Other (Fixed Wing)	9	2	11	0	11
 <u>OPTEMPO (Hrs/Crew/Month)</u>	 <u>7.2</u>	 <u>0.1</u>	 <u>7.3</u>	 <u>-0.3</u>	 <u>7.0</u>
Other (Rotary Wing)	7.2	0.1	7.3	-0.3	7.0
 <u>Primary Mission Readiness (%)</u>					
Other (Rotary Wing)	94%	0%	94%		90%
Other (Fixed Wing)	100%		100%	0%	100%

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<u>Personnel Data</u>	<u>FY 2025</u>	<u>Change</u>	<u>FY 2026</u>	<u>Change</u>	<u>FY 2027</u>
<u>Reserve Drill Strength (E/S)</u>	<u>Actuals</u>	<u>Change</u>	<u>Enacted</u>	<u>Change</u>	<u>Request</u>
Officer	5,222	-165	5,057	10	5,067
Enlisted	<u>21,475</u>	<u>-592</u>	<u>20,883</u>	<u>53</u>	<u>20,936</u>
Total	26,697	-757	25,940	63	26,003
<u>Reservists on Full Time Active Duty (E/S)</u>					
Officer	608	0	608	0	608
Enlisted	<u>1,400</u>	<u>0</u>	<u>1,400</u>	<u>-3</u>	<u>1,397</u>
Total	2,008	0	2,008	-3	2,005
<u>Civilian Personnel (FTE)</u>					
U.S. Direct Hires	4,679	140	4,819	-195	4,624
Foreign National Direct Hire	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total Direct Hire	4,679	140	4,819	-195	4,624

Narrative Explanation of Changes (FY 2026 to FY 2027):

The FY 2027 budget request reflects an Air Operations \$-11.7 million decrease and a Depot Maintenance (Air) \$15.9 million increase.

Decreases funding in Air Operations due to the turn-in of 24 Apache Longbows (AH-64D) for FY 2027. The Apache Guardians (AH-64E) are being fielded to replace the Apache Longbows (AH-64D).

Increases funding for Depot Maintenance (Air) due to an increase of On Condition Sustainment Maintenance (OCSM) for Army National Guard (ARNG) aircraft.

The Reserve Drill Strength (E/S) associated with Aviation Assets increases from 25,940 to 26,003 (+63) and civilian Full-Time Equivalents (FTEs) decreases from 4,819 to 4,624 (-195) due to workforce optimization.

DEPARTMENT OF THE ARMY
 Fiscal Year (FY) 2027 Budget Estimates
 Operation and Maintenance, Army National Guard
 Land Forces
 (\$ in Millions)

<u>Appropriation Summary</u>	<u>FY 2025 Actuals</u>	<u>Price Change</u>	<u>Program Change</u>	<u>FY 2026 Enacted</u>	<u>Price Change</u>	<u>Program Change</u>	<u>FY 2027 Request</u>
Operation and Maintenance, Army National Guard	3,366.8	46.1	53.1	3,466.0	37.5	206.5	3,710.0

Description of Operations Financed:

The Army Land Forces program provides Operational Tempo (OPTEMPO) resources to train and sustain the Army National Guard (ARNG) combat forces to build and maintain readiness, while modernizing and recapitalizing key capabilities in support of the priorities directed by the Army and the Chief of the National Guard Bureau. The budget supports readiness and lethality by providing trained, ready, and cost-effective forces for operational missions, and capacity to support strategic surge requirements for large-scale operations, or other unanticipated national crises.

The budget request supports the ground OPTEMPO training strategy, encompassing actual miles driven for home station training and Combat Training Center rotations, as well as virtual miles associated with using simulators, such as the Close Combat Tactical Trainer and the Unit Conduct of Fire Trainer. The Composite Miles is based on a Brigade Combat Team (BCT) force structure, BCTs available for home station training, and force generation training requirements. The composition of vehicles in the Composite Miles metric includes the M1 Tank, M2 Infantry Fighting Vehicle, M3 Cavalry Fighting Vehicle, Stryker Vehicles, and the Up-Armored HMMWV. The goal is to conduct training focused on Multidomain Operations capabilities. The ARNG remains committed to training and preparing Soldiers, leaders, and units to support current and future operations. Resources fuel, supplies, and repair parts during the execution of unit training; travel and transportation costs associated with unit training and other special training activities and costs to operate tactical headquarters.

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 (\$ in Millions)

<u>Army Ground Operating Tempo (OPTEMPO) Miles</u>	<u>FY 2025</u>		<u>FY 2026</u>		<u>FY 2027</u>	
	<u>T-1/T-2 Reqmnt</u>	<u>Actuals</u>	<u>T-1/T-2 Reqmnt</u>	<u>Budgeted</u>	<u>T-1/T-2 Reqmnt</u>	<u>Budgeted</u>
Composite Miles	810	527	810	530	810	440
Composite Miles - Virtual	0	0	0	0	0	0
Total Ground OPTEMPO	810	527	810	530	810	440

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Land Forces
(\$ in Millions)

	<u>FY 2025</u>	<u>Change</u>	<u>FY 2026</u>	<u>Change</u>	<u>FY 2027</u>
	Actuals		Enacted		Request
Selected Reserve Personnel (E/S)					
Officer	30,748	729	31,477	-828	30,649
Enlisted	259,926	-3,088	256,838	-8,150	248,688
Total	290,674	-2,359	288,315	-8,978	279,337
Civilian Personnel (FTE)					
U.S. Direct Hires	16,183	530	16,713	-303	16,410
Foreign National Direct Hire	0	0	0	0	0
Total Direct Hire	16,183	530	16,713	-303	16,410

Narrative Explanation of Changes (FY 2026 to FY 2027):

1. The FY 2027 budget request for Land Forces increases funding for Home Station Training which focuses on warfighting readiness as the Army continues to restore core capabilities with all units achieving the highest levels of training readiness attainable. Increases funding for Brigade Combat Teams' operation and maintenance costs for repair parts, fuel, supplies, and other home station training support costs commensurate with increased training.
2. The FY 2027 budget request funds 781 composite miles, and decreases funding due to the conversion of one Armored Brigade Combat Team to a Mobile Brigade Combat Team. The conversion divests 674 combat vehicles: 219 Abrams Tank Systems, 329 Bradley Fighting Vehicle Systems, and 126 Stryker Infantry Combat Vehicles.

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 Operation and Maintenance, Army National Guard
 Training and Education
 (\$ in Millions)

<u>Appropriation Summary</u>	<u>FY 2025 Actuals</u>	<u>Price Change</u>	<u>Program Change</u>	<u>FY 2026 Enacted</u>	<u>Price Change</u>	<u>Program Change</u>	<u>FY 2027 Request</u>
Operation and Maintenance, Army National Guard	39.2	0.7	31.5	71.4	1.2	-4.1	68.5

Description of Operations Financed

Resources the operating and maintenance costs to support the Army National Guard in professional development, special skills, refresher proficiency training and Military Occupational Specialty qualification reclassification. Includes training support costs for schools and institutions.

	<u>FY 2025 Actuals</u>	<u>Price Change</u>	<u>Program Change</u>	<u>FY 2026 Enacted</u>	<u>Price Change</u>	<u>Program Change</u>	<u>FY 2027 Request</u>
Specialized Skill Training	3.7	0.1	32.6	36.4	0.5	2.9	39.8
Professional Development	0	0	0.0	0	0	0.0	0
Training Support	35.4	0.6	-1.0	35.0	0.6	-7.0	28.7
Total	39.2	0.7	31.5	71.4	1.2	-4.1	68.5

Narrative Explanation of Changes (FY 2026 to FY 2027):

1. Increases funding to account for Army National Guard student training requirements and student-to-teacher ratio requirements for the Defense Language Institute (DLI).
2. Decreases funding for operations and maintenance due to a result of Army National Guard distance learning classrooms reducing from 400 to 294.

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 Operation and Maintenance, Army National Guard
 Base Support
 (\$ in Millions)

<u>Appropriation Summary</u>	<u>FY 2025 Actuals</u>	<u>Price Change</u>	<u>Program Change</u>	<u>FY 2026 Enacted</u>	<u>Price Change</u>	<u>Program Change</u>	<u>FY 2027 Request</u>
Operation and Maintenance, Army National Guard	1,229.8	24.7	-13.4	1,241.1	24.9	60.8	1,326.9

Description of Operations Financed:

BASE OPERATIONS SUPPORT (BOS) – This subactivity group finances Army National Guard (ARNG) Installations across the 50 States, three Territories, and District of Columbia. BOS funding is crucial to the readiness of the ARNG. BOS is vital in all aspects of training and readiness including operating and maintaining centralized training installations and readiness centers, critical Information Technology operations, and providing essential programs that promote quality of life for our Soldiers, civilians, and their families.

Command Support – Resources the National Guard Bureau to assist operations at 50 States, 3 Territories and the District of Columbia; supports the Chief, National Guard Bureau, as a member of the Joint Chiefs of Staff. Includes the following functions: (1) military human resource management, (2) legal support, (3) financial management, (4) strategic planning and organizational structure analysis, (5) procurement operations, (6) installation safety, (7) installation chaplain ministries, (8) Inspector General review, (9) postal services. Monitors readiness of National Guard Force elements for domestic operations and assist in identifying capabilities required for catastrophic incidents across multiple regions.

Command Support - Financial Statement Audit Support – Supports audit readiness by funding system integration and internal control remediation to ensure compliance with federal accounting standards across key business segments.

Community Services – Supports Soldiers and their families through the following programs: (1) Morale, Welfare, and Recreation Programs, including sports and fitness events; (2) military and family support programs which provide statutory and regulatory ARNG Community Services; (3) child and youth programs which provide child care, youth development, and school support and outreach services for children and youth aged four weeks to eighteen years; (4) lodging, including activities designed to maximize lodging in Department of War facilities for both temporary duty and permanent change of station of Soldiers and their families; (5) the Army Substance Abuse Program; and (6) Soldier and family resiliency, including Master Resiliency Training and comprehensive Soldier and family fitness for Soldiers, spouses, and youth.

Environmental Programs – Supports (1) projects and activities to ensure and sustain compliance with all applicable federal and state laws and regulations not specifically funded by any other account, (2) conservation, (3) pollution prevention, and (4) restoration, including legally-mandated cleanup not eligible for funding under the Defense Environmental Restoration Program or Base Realignment and Closure Environmental Restoration Program.

Facilities Operations – Provides vital resources to operate and maintain ARNG installations. Significant components of facilities operations are (1) pest control, (2) custodial service and refuse collection, (3) engineering services and real property maintenance, (4) grounds maintenance and pavement clearing, (5) fire protection and emergency services for the protection of installation population and life/safety/health programs for installation population, (6) real property leases, and (7) utilities costs associated with the procurement, production, and distribution of utility services for ARNG installations and centers.

Housing Services – Supports Unaccompanied Personnel Housing facilities for permanent party personnel, initial military training, or follow-on military training.

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Human Resources Management – Supports (1) civilian personnel services, including the entire spectrum of human capital management from hire to retire, and (2) military personnel services, specifically finance and essential personnel services.

Information Technology (IT) Services Management – Supports base communications including local telephone service and multi-channel radio systems. The program funds operation and maintenance of ARNG non-tactical communications and technical support associated with Department of the Army photos. Supports information assurance services at ARNG locations and provides resources to monitor compliance and ensure availability of non-classified and secret internet protocol router networks. In addition, funds annual Federal Information Security Management Act system security controls and on-line certificate status protocol licenses.

Logistics Operations – The three components of Logistics Operations are (1) supply logistics, including operation of central issue facilities, retail supply, and asset management, (2) community logistics, including food services and laundry, and (3) transportation logistics, including maintenance of installation owned vehicles.

Military Construction Tails – Supports the procurement and installation of fixtures, furnishings, and equipment, information technology infrastructure, and force protection equipment.

Operation Missions Services – Supports airfield operations, including weather, air traffic control, and airfield equipment.

Security Services – Provides funds for (1) law enforcement, including the Military Working Dog program, (2) physical security, including security forces for access control, vehicle inspection, and visitor and contractor vetting, (3) antiterrorism, including personnel, training, and equipment to support and test security procedures and installation defensive measures, and (4) emergency management, including the personnel, training, and equipment for response and recovery from all-hazard events, natural or man-made.

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 Base Support
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<u>Number of Installations</u>	<u>FY 2025</u>	<u>FY 2026</u>	<u>FY 2027</u>
Guard Forces	2,882	2,882	2,882

Narrative Explanation of Changes (FY 2026 to FY 2027):

1. Army Security Program funding increases by \$18.7 million for the physical security measures to protect Army National Guard installations and standalone facilities from threats to readiness to generate, project, and sustain Army National Guard Forces.
2. Facility Operations funding increases by \$14.8 million for facility maintenance support of real property master plans, real property inventories, fire protection and emergency services, custodial services, pest control, utilities, leases, and grounds maintenance contracts.
3. Environmental Management funding increases by \$12.3 million for environmental programs. Funding provides per- and polyfluoroalkyl substances (PFAS) mitigation for Army National Guard owned systems such as drinking water system upgrades and installation of granular activated carbon (GAC) filters at Army National Guard installations.

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 Reserve Forces
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<u>Appropriation Summary</u>	<u>FY 2025 Actuals</u>	<u>Price Change</u>	<u>Program Change</u>	<u>FY 2026 Enacted</u>	<u>Price Change</u>	<u>Program Change</u>	<u>FY 2027 Request</u>
Operation and Maintenance, Army National Guard	8,405.0	127.5	30.8	8,563.3	120.9	19.6	8,703.8

Description of Operations Financed:

The Operation and Maintenance, Army National Guard (OMNG) appropriation supports operating and maintaining Army National Guard (ARNG) units in 50 States, three Territories, and the District of Columbia. This budget supports Army Combatant Command requirements and fulfills a dual mission of supporting the warfighter while simultaneously defending the homeland against national, regional, and local threats and emergencies. Programs funded in this appropriation include: training and operations support; air and ground operations; Chemical, Biological, Radioactive, Nuclear or High-Yield Explosive Enterprise, to include Civil Support Teams; Cyber force structure and associated support; pay and benefits for Military Technicians and Department of the Army Civilians; automation and information systems; base operations; education programs; medical readiness; mission support; schools support; second destination transportation; facilities sustainment, restoration and modernization; communications; supply activities; transportation and depot maintenance; military funeral honors; and recruiting and advertising.

Resources will support 2,882 installations and sites, which consists of 2,223 ARNG Readiness Centers (Armories), 2,259 training buildings, 774 ground maintenance buildings, and 294 aviation support buildings. There are ARNG facilities in all 50 States, three Territories, and the District of Columbia.

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Reserve Forces
(\$ in Millions)

	FY 2025		FY 2026		FY 2027
	<u>Actuals</u>	<u>Change</u>	<u>Enacted</u>	<u>Change</u>	<u>Request</u>
Primary Aircraft Authorized (PAA) (End FY)	1,492	-34	1,458	-49	1,409
Total Aircraft Inventory (TAI) (End FY)	1,492	-34	1,458	-49	1,409
Flying Hours (\$ in millions)	466.1	-40.1	426.0	4.9	430.9
OPTEMPO					
Ground (Miles)	527	3	530	-90	440
Air Flying Hours (000s of hours)	167	-3	164	-4	160
Divisions	8	0	8	0	8
Brigades	27	0	27	0	27
Total Installations (Sites)	2,882	0	2,882	0	2,882
Depot Maintenance Repair Backlog (\$)	266.3	-12.7	253.6	-12.6	241.0
Backlog of Organizational Clothing and Equipment (\$)	218.5	24.9	243.4	-7.1	236.3

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Reserve Forces
(\$ in Millions)

	<u>FY 2025</u>	<u>Change</u>	<u>FY 2026</u>	<u>Change</u>	<u>FY 2027</u>
	Actuals		Enacted		Request
Selected Reserve/ARNG Personnel (E/S)					
Drill Strength	301,419	9,053	310,472	-8,978	301,494
Full Time Duty	31,009	-71	30,938	-740	30,198
Total	332,428	8,982	341,410	-9,718	331,692
Civilian Personnel (FTEs)					
U.S. Direct Hires	27,300	-1,097	26,203	-449	25,754
Military Technicians Included (Memo)	19,662	-110	19,552	485	20,037
Contractor Manyear Equivalent (FTEs)	5,147	40	5,187	93	5,280
Civilian Personnel (E/S)					
U.S. Direct Hires	26,167	2,238	28,405	-934	27,471
(Military Technicians Included (Memo))	18,885	2,409	21,294	0	21,294

Narrative Explanation of Changes (FY 2026 to FY 2027)

People

1. The FY 2027 budget increases the ARNG military end strength to 331,300 Soldiers, including 31,154 Active Guard and Reserve Soldiers. The budget supports 4,087 full-time and 1,050 part-time recruiters.
2. The FY 2027 budget request allocates resources for 25,754 full-time equivalent (FTE) positions, which include 20,037 Dual Status Military Technicians (MILTECH) and 5,717 Department of the Army Civilians (DAC) FTEs.
3. MILTECHs are critical Full-Time Support personnel responsible for the maintenance, training, and administration of all Army National Guard (ARNG) units and organizations to provide trained and ready units to the Joint Force.
4. DACs provide force generation continuity across the 50 States, three Territories, and the District of Columbia by developing and administering the programs that ensure ready capability and trained manpower to the Joint Force as part of the Total Army.

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Training and Readiness

1. The FY 2027 budget supports readiness and lethality by providing trained, ready, and cost-effective forces for operational missions and capacity to support strategic surge requirements for Large-Scale Combat Operations (LSCO) in a multidomain environment or other unanticipated national crises. The budget supports the ARNG in building and maintaining readiness while modernizing and recapitalizing key capabilities in support of the priorities directed by the Army and the Chief of the National Guard Bureau. The ARNG facilitates and enhances the training readiness of competition and conflict-ready forces that meet Army of 2030 objectives and supports LSCO by balancing readiness and modernization requirements, with the goal of continuous transformation.
2. The ARNG will conduct four Combat Readiness Exercises (CRX). The ARNG will also conduct two Combat Training Center (CTC) rotations to build readiness that supports deterring adversaries around the globe and operate in a Multidomain environment as part of the Joint Force. The budget decreases funding for reduced flying proficiency hours but provides sufficient resources to train and sustain Combat Aviation Brigades at required readiness levels.

Sustainment

1. The FY 2027 budget funds Base Operations Support at 90 percent of requirements for Soldier support programs, prevention programs, installation protection services, municipal services to installations, airfield support, and facility operations across the 50 States, three Territories, and the District of Columbia. The discretionary budget funds Sustainment at 77 percent of the Facility Sustainment Model (in combination with mandatory funding, Sustainment is funded at 92 percent of the Facility Sustainment Model). Army National Guard (ARNG) installations and readiness-generating facilities are vital to the ARNG's readiness and dual federal and state mission success. The FY 2027 budget also includes funding Depot Maintenance at 86 percent for requirements to repair and overhaul of Army National Guard equipment and to mitigate the impacts of high levels of equipment usage in support of training requirements.

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Command, Control, and Communication
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<u>Appropriation Summary</u>	<u>FY 2025 Actuals</u>	<u>Price Change</u>	<u>Program Change</u>	<u>FY 2026 Enacted</u>	<u>Price Change</u>	<u>Program Change</u>	<u>FY 2027 Request</u>
Operation and Maintenance, Army National Guard	190.0	1.0	-98.9	92.1	1.1	88.2	181.3

Description of Operations Financed:

The Army National Guard's Command, Control, and Communication program provides funding for personnel, logistics, finance, management information systems development, and maintenance and operations. This includes computer hardware procurement and replacement.

<u>Program Data</u>	<u>FY 2025 Actuals</u>	<u>Price Change</u>	<u>Program Change</u>	<u>FY 2026 Enacted</u>	<u>Price Change</u>	<u>Program Change</u>	<u>FY 2027 Request</u>
Communications							
Sustaining Base Communications	29.1	0.6	-23.5	6.2	0.1	3.1	9.4
Long Haul Communications	33.0	-1.9	1.5	32.6	0.1	59.3	92.0
C3 Related							
Cybersecurity Activities	<u>127.9</u>	<u>2.2</u>	<u>-76.8</u>	<u>53.3</u>	<u>0.8</u>	<u>25.9</u>	<u>79.9</u>
Total	190.0	1.0	-98.9	92.1	1.1	88.2	181.3

Narrative Explanation of Changes (FY 2026 to FY 2027):

1. Information Technology Services Management - Network Modernization increases funding to establish the Army National Guard (ARNG) National Capital Region Network Enterprise Center as the primary information technology service and system provider supporting over 4,000 end users for the National Guard Bureau Headquarters.
2. Long Haul Communication increases funding for enterprise circuits procured through the Defense Information System Agency (DISA) for common user telecommunications and connectivity to the Army Internet Protocol Router Networks.
3. Cybersecurity Activity increases funding and establishes the Army National Guard (ARNG) Regional Cyber Center to provide operational and organizational support for Army IT, Signal, and Cyber organizations across the ARNG enterprise.

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 Transportation
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<u>Appropriation Summary</u>	<u>FY 2025 Actuals</u>	<u>Price Change</u>	<u>Program Change</u>	<u>FY 2026 Enacted</u>	<u>Price Change</u>	<u>Program Change</u>	<u>FY 2027 Request</u>
Operation and Maintenance, Army National Guard	7.6	0.2	-1.3	6.5	0.1	0.0	6.6

Description of Operations Financed:

Funding supports commercial transportation and dedicated contract support for the movement of Army National Guard equipment in support of training events that support readiness, including Combat Training Center rotations, as well as directed, excess, modularity, and transformational moves. Second Destination Transportation is for redistribution of new and overhaul equipment from the depot to unit, retrograde of major end items to depot for repair, and relocation of unit equipment due to unit relocation or activation/deactivation.

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Transportation
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	<u>FY 2025</u> <u>Actuals</u>	<u>Price</u> <u>Change</u>	<u>Program</u> <u>Change</u>	<u>FY 2026</u> <u>Enacted</u>	<u>Price</u> <u>Change</u>	<u>Program</u> <u>Change</u>	<u>FY 2027</u> <u>Request</u>
Second Destination Transportation (SDT)							
Major Commodity (Commodity Transported)							
Military Supplies & Equipment	<u>7.6</u>	<u>0.2</u>	<u>-1.3</u>	<u>6.5</u>	<u>0.1</u>	<u>0.0</u>	<u>6.6</u>
Total Major Commodity SDT	7.6	0.2	-1.3	6.5	0.1	0.0	6.6
Mode of Shipment							
Military Commands							
Military Traffic	7.6	0.2	-1.3	6.5	0.1	0.0	6.6
Sealift	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Airlift	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>
Total Mode of Shipment SDT	7.6	0.2	-1.3	6.5	0.1	0.0	6.6

Narrative Explanation of Changes (FY 2026 to FY 2027):

Second Destination Transportation (SDT) resourcing does not significantly change from FY 2026 to FY 2027. Supports internal equipment transfers and cross-leveling to generate readiness at Mobile Brigade Combat Teams (MBCTs). Funding also supports commercial transportation and dedicated contract support for the movement of Army National Guard (ARNG) equipment in support of training events that support readiness, including Combat Training Center rotations, as well as directed, excess, modularity, and transformational moves. Resources the ARNG for redistribution of new and overhaul equipment from the depot to unit, retrograde of major end items to depot for repair, and relocation or divestiture turn-in of unit equipment due to unit activation/deactivation.

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 (\$ in Millions)

<u>Appropriation Summary</u>	<u>FY 2025 Actuals</u>	<u>Price Change</u>	<u>Program Change</u>	<u>FY 2026 Enacted</u>	<u>Price Change</u>	<u>Program Change</u>	<u>FY 2027 Request</u>
Operation and Maintenance, Army National Guard	253.0	5.0	-18.9	239.1	5.3	-26.9	217.5

Description of Operations Financed:

The Army National Guard (ARNG) Recruiting and Advertising program supports the Strength Maintenance three-tenet mission of recruiting, retention, and attrition management programs and activities to achieve unit level strength readiness and overall ARNG officer, warrant officer, and enlisted end strength.

Recruiting and Retention funding specifically supports General Services Administration meals and lodging of applicants who are processed through Military Enlistment Processing Stations, commercial communications equipment, training and office equipment, commercial facility rental, authorized out-of-pocket expenses, and other expenses in support of the recruitment, enlistment, appointment, attrition management, and retention. Includes funding for the compensation and benefits of ARNG recruiting and retention technical personnel supporting (1) enlisted recruitment and (2) officer recruitment for the Army Medical Department.

Advertising funding supports the development and delivery of ARNG-specific messaging with appropriate calls-to-action across key markets to generate leads required to achieve ARNG end strength. This includes programs such as multimedia advertising campaigns, command information, recruiting communication, outreach, and other efforts addressing the range of communications needs related to Soldier recruitment, retention, and attrition management in accordance with annual end-strength requirements.

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<u>Program Data</u>	<u>FY 2025 Actuals</u>	<u>Price Change</u>	<u>Program Change</u>	<u>FY 2026 Enacted</u>	<u>Price Change</u>	<u>Program Change</u>	<u>FY 2027 Request</u>
A. Recruiting							
Dollars (in Millions)	142.6	2.8	-15.0	130.4	3.0	1.3	134.7
Accession Plan							
Prior Service	2,164	0	276	2,440	0	-28	2,412
Non-Prior Service	36,630	0	-534	36,096	0	-165	35,931
Total Accessions	38,794	0	-258	38,536	0	-193	38,343
B. Advertising							
Dollars (in Millions)	110.4	2.2	-3.9	108.7	2.3	-28.2	82.8

Narrative Explanation of Changes (FY 2026 to FY 2027):

1. The Army National Guard Marketing Program (Advertising) decreased funding results in reduced advertising and research efforts, particularly within paid media-- the largest expense. While marketing contributes to nearly half of all accessions, the Army National Guard will leverage data-driven strategies and a refined approach to sustain recruiting efforts.