THE ARMY BUDGET
FY 00/01 President’s Budget

Assistant Secretary of the Army for
Financial Management and Comptroller
February 1999
The Army Budget "Green Book" is prepared by the Army Budget Office, Office of the Assistant Secretary of the Army for Financial Management & Comptroller, Headquarters, Department of the Army, Washington, D.C. 20310-0109, commercial telephone number (703) 697-6241, DSN 227-6241. Its purpose is to provide the Army leadership, OSD and members of Congress and their staffs a reference to the Army's FY2000/2001 biennial Budget Request (President's Budget) as submitted to Congress on February 1, 1999. It is not intended to be used as a substitute for the official budget submission. The following clarification of information in the "Green Book" is provided:

- The FY 1998 information reflects actuals and represents the FY 1998 column of the FY 2000 President's Budget.

- The FY 1999 information represents the FY 1999 column of the FY 2000 President's Budget.

- The FY 2000/2001 information represents the Army's request to Congress for the biennial budget years.

- All dollar figures represent Total Obligation Authority (TOA) in current Dollars unless stated otherwise on individual charts.

- Number totals on some charts may not add due to rounding.

- Questions concerning the source or interpretation of the information in this booklet may be directed to the Budget Formulation Division, Army Budget Office (SAF-M-BUC-F), at Commercial (703) 697-6241 or DSN 227-6241.


Tabs: B, F (FY00/01 Budget Materials), and G

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The FY 00/01 biennial budget reflects a budget consistent with the priorities of the Defense Planning Guidance (DPG), constrained only by affordability considerations.

Readiness and Sustainability. Readiness and sustainability remains the Army’s first priority. Total Army OPTEMPTO and pay accounts were increased. Funding for the the Reserve Components was improved significantly.

Modernization. The Army continues a balanced modernization strategy. Overall funding levels were maintained to ensure future readiness.

Force Structure. Force structure and end strength were maintained in accordance with the DPG.

Infrastructure. The Army increased base operations and real property maintenance funding as part of the overall budget funding increase. The enhanced funding level will significantly reduce further growth of deferred maintenance and repair. A large portion of the FY 00 Army funding for Real Property Maintenance has been placed in the Defense-wide Quality of Life account until year of execution and therefore is not reflected as Army resources in this budget.

The FY00-FY01 President’s Budget provides funding necessary to fulfill the National Security Strategy of shaping, responding, and preparing.
The
Army Budget

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AMERICA’S ARMY: POISED FOR THE FUTURE

iii
AMERICA’S ARMY:

“... A FULL SPECTRUM FORCE, THE BEST FIGHTING FORCE IN THE WORLD... TRAINED, READY TO DEPLOY, FIGHT, AND WIN WHEREVER AND WHENEVER THE NEED ARISES...”

--The Honorable Louis Caldera
Secretary of the Army

--GEN Dennis J. Reimer
Chief of Staff, U.S. Army

1 America’s Army:
Poised for the Future
AMERICA’S ARMY:

...A VALUES-BASED FORCE, WHOSE CREDENTIALS ARE THE ARMY CORE VALUES:

LOYALTY,

DUTY,

RESPECT,

SELFLESS SERVICE

HONOR, INTEGRITY and

PERSONAL COURAGE

POISED FOR THE FUTURE
AMERICA’S ARMY:

Today’s Battlefield can be anywhere and shifts constantly, 54 percent of the Total Army is in the U.S. Army Reserve and the Army National Guard.

Over the past year, our Total Army Team of Active, Army Reserve, Army National Guard and Civilians has served dutifully and courageously in more than 100 countries.

--The Honorable Louis Caldera
Secretary of the Army

--GEN Dennis J. Reimer
Chief of Staff, U.S. Army

POISED FOR THE FUTURE
FY 00 ARMY RESOURCE LEVELS

“...financed the acceleration of privatization of family housing and community support facilities in CONUS under the Residential Community Initiative.”

“...increased resources for improving family housing overseas and upgrading Army barracks worldwide.”

“...sustains our recent efforts in achieving greater equity in resourcing between components while sustaining investment funding and attaining projected efficiencies.”

--The Honorable Louis Caldera
Secretary of the Army
The FY 00 Budget provides for:

• Increased Commitment to Combat Readiness/Modernization
• Active Army End Strength of 480K
• Army National Guard End Strength of 350K
• Army Reserve End Strength of 205K
• Military Pay Raise of 4.4%
• Civilian Pay Raise of 4.4%
• OMA OPTEMPO (800 miles) and the Flying Hour Program (14.5 hours)
• Dormitory Modernization/Improved Family Housing
• Privatization of Family Housing
• Commitment to Support Existing Facilities
America's Army
A Total Force...Trained & Ready to Fight...
Serving the Nation at Home and Abroad...
18 Division Stationing in FY 00

Contingency
2 Corps
4 AC Divisions

Strategic Reserve
8 ARNG Divisions

Rapid Regional Response
1 Corps
1 AC Division

Reinforcing
1 AC Division
15 ARNG Enhanced
Separate Bdes

Europe
1 Corps
2 AC Divisions

Pacific/Korea
2 AC Divisions

4 CORPS - 18 DIVISIONS
America’s Active Army has changed!!!

From a Forward-Deployed Army...

To a Power Projection Army based in the U.S. ... and ready to deploy anywhere needed!

From 18 Active Army Combat Divisions in 1989:

<table>
<thead>
<tr>
<th>1st ID (M)</th>
<th>7th ID (L)</th>
<th>82d ABN</th>
</tr>
</thead>
<tbody>
<tr>
<td>2nd ID (M)</td>
<td>8th ID (M)</td>
<td>101st ABN (AA)</td>
</tr>
<tr>
<td>3rd ID (M)</td>
<td>9th ID (Mtr)</td>
<td>1st AD</td>
</tr>
<tr>
<td>4th ID (M)</td>
<td>10th MTN (L)</td>
<td>2nd AD</td>
</tr>
<tr>
<td>5th ID (M)</td>
<td>24th ID (M)</td>
<td>3rd AD</td>
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<tr>
<td>6th ID (L)</td>
<td>25th ID (L)</td>
<td>1st CAV</td>
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</tbody>
</table>

To the Current 10 Active Army Combat Divisions:

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<th>25th ID (L)</th>
</tr>
</thead>
<tbody>
<tr>
<td>2nd ID (M)</td>
<td>82d ABN</td>
</tr>
<tr>
<td>3rd ID (M)</td>
<td>101st ABN (AA)</td>
</tr>
<tr>
<td>4th ID (M)</td>
<td>1st AD</td>
</tr>
<tr>
<td>10th MTN (L)</td>
<td>1st CAV</td>
</tr>
</tbody>
</table>

21 Active Combat Brigades Cut
1989: 53 - 39%
2000: 32

227 Active Battalions Cut
1989: 778
2000: 551 -29%
PART II
POWER PROJECTION

Chapter 9
Power Projection

A force with a full range of capabilities, able to deploy rapidly by land, air or sea.

Modernized Army installations that enhance mobilization and deployment.

State-of-the-art, integrated information management to plan and monitor power projection.

Globally pre-positioned equipment and responsive war reserve support.

Army power projection objectives:

- Provide a tailorable Corps of up to five Divisions with forcible entry capability.
- Lead Brigade on the ground by C+4.
- Lead Division on the ground by C+12.
- Two armored/mechanized Divisions from CONUS by C+30.
- A Corps and COSCOM by C+75.
- Sufficient supplies (pre-positioned afloat) properly sequenced to arrive and sustain the force until establishment of lines of communication.
### Summary of Combat Force Structure Changes

<table>
<thead>
<tr>
<th>UNITS</th>
<th>FY99*</th>
<th>DELTA</th>
<th>FY00</th>
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<tr>
<td><strong>AC CORPS</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>4</td>
<td>0</td>
<td>4</td>
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<tr>
<td><strong>AC DIVISIONS</strong></td>
<td></td>
<td></td>
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<tr>
<td>Divisions</td>
<td>10</td>
<td>0</td>
<td>10</td>
</tr>
<tr>
<td>4 Mech/2 Armor</td>
<td>6</td>
<td>0</td>
<td>6</td>
</tr>
<tr>
<td>2 Lt/1 Abn/1 AA</td>
<td>4</td>
<td>0</td>
<td>4</td>
</tr>
<tr>
<td>ACR**</td>
<td>2</td>
<td>0</td>
<td>2</td>
</tr>
<tr>
<td>1 Armor</td>
<td>1</td>
<td>0</td>
<td>1</td>
</tr>
<tr>
<td>1 Lt</td>
<td>1</td>
<td>0</td>
<td>1</td>
</tr>
</tbody>
</table>

| **ARNG DIVISIONS** |       |       |      |
| Divisions  | 8     | 0     | 8    |
| 1 Mech/3Armor | 4  | 0   | 4    |
| 3 Medium Infantry | 3  | 0   | 3    |
| 1 Light Infantry | 1  | 0   | 1    |
| Separate Bdes*** | 3  | 0   | 3    |
| 1 Armor    | 1     | 0     | 1    |
| 1 Infantry | 1     | 0     | 1    |
| 1 Scout Group | 1  | 0   | 1    |
| Enhanced Bdes | 15 | 0   | 15   |
| 5 Mech/2 Ar/1 ACR | 8  | 0   | 8    |
| 7 Infantry | 7     | 0     | 7    |

* Reflects status at year end
** Does not include 11th ACR Brigade and 3rd Infantry Regt.
*** Plus Alaska Scout Group (+1)
The Total Army

Military Personnel (Strength in 000s)

<table>
<thead>
<tr>
<th>Component</th>
<th>FY89</th>
<th>FY99</th>
<th>FY00</th>
<th>FY01</th>
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<td>Active Component Officer</td>
<td>484</td>
<td>480</td>
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<td>480</td>
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<tr>
<td>Active Component Enlisted</td>
<td>402</td>
<td>398</td>
<td>398</td>
<td>398</td>
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<tr>
<td>Active Component Cadet</td>
<td>4</td>
<td>4</td>
<td>4</td>
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<tr>
<td>Reserve Component Selected Reserve</td>
<td>798</td>
<td>795</td>
<td>782</td>
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<tr>
<td>Reserve Component USAR</td>
<td>567</td>
<td>565</td>
<td>555</td>
<td>555</td>
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<tr>
<td>Reserve Component ARNG</td>
<td>(205)</td>
<td>(208)</td>
<td>(205)</td>
<td>(205)</td>
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<tr>
<td>Reserve Component IRR-USAR</td>
<td>(362)</td>
<td>(357)</td>
<td>(350)</td>
<td>(350)</td>
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<tr>
<td>Inactive National Guard</td>
<td>5</td>
<td>5</td>
<td>5</td>
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</tbody>
</table>

*FY98 is actual on board

THE TOTAL ARMY FY00-FY01

Mission of Army Forces (with other U.S. Services and Allied Forces):

- Deter aggression or coercion against the U.S., its allies, and national interests abroad
- If deterrence fails, fight and win across the spectrum of conflict anywhere
- Provide a full range of options to promote international stability
- Support domestic civil authority

To accomplish these missions, the Total Army consists of the following Components:

- **Active Component**
  Forms the nucleus of the initial forces for combat
- **Reserve Component**
  Reinforces/augments active forces, individual replacements
- **Civilian Component**
  Provides critical support and sustainment

Personnel Strength FY89-FY01

DELTA FY89 - FY00

- AC -38%
- ARNG -23%
- USAR -36%
- DA CIV -46%
“NOW, AS IN THE PAST, OUR SOLDIERS TRULY ARE OUR NATION’S CREDENTIALS.”

-- General Dennis J. Reimer
Chief of Staff, U.S. Army

The Total Army

Training & Recruiting

<table>
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<th></th>
<th>FY98</th>
<th>FY99</th>
<th>FY00</th>
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<tbody>
<tr>
<td>Accession Mission</td>
<td>74,033</td>
<td>73,383</td>
<td>83,641</td>
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Number of Students:

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<th>FY00</th>
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<tbody>
<tr>
<td>Recruit Training</td>
<td>69,872</td>
<td>81,273</td>
<td>85,525</td>
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<td>One Station Unit Training</td>
<td>33,778</td>
<td>35,744</td>
<td>37,182</td>
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<tr>
<td>Specialized Skill</td>
<td>182,082</td>
<td>211,897</td>
<td>209,614</td>
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<tr>
<td>Officer Acquisition*</td>
<td>2,058</td>
<td>1,808</td>
<td>1,820</td>
</tr>
</tbody>
</table>

*Includes USMA Prep School and OCS

Percent High School Diploma Graduate (HSDG)

- FY91-96 HSDG Goal = 95%
- FY89-98 Based on Actual Accessions
- FY97-01 HSDG Goal = 90%
- FY99-01 Based on President’s Budget
“A quality civilian force that embodies the best of this great nation.”
-- General Dennis J. Reimer, Chief of Staff, U.S. Army

### Civilian Component

#### Civilian Manpower (000s)

<table>
<thead>
<tr>
<th></th>
<th>FY98</th>
<th>FY99</th>
<th>FY00</th>
<th>FY01</th>
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<tr>
<td>OMA</td>
<td>127</td>
<td>120</td>
<td>120</td>
<td>120</td>
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<tr>
<td>OMAR</td>
<td>11</td>
<td>11</td>
<td>10</td>
<td>10</td>
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<tr>
<td>OMNG</td>
<td>24</td>
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<td>RDTE</td>
<td>22</td>
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<td>MCA</td>
<td>5</td>
<td>6</td>
<td>6</td>
<td>6</td>
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<tr>
<td>Family Housing</td>
<td>1</td>
<td>1</td>
<td>1</td>
<td>1</td>
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<tr>
<td>DWCF</td>
<td>24</td>
<td>23</td>
<td>22</td>
<td>22</td>
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<tr>
<td><strong>Total Direct Hire</strong></td>
<td>214</td>
<td>207</td>
<td>200</td>
<td>199</td>
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<table>
<thead>
<tr>
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<th>FY99</th>
<th>FY00</th>
<th>FY01</th>
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<tr>
<td>OMA</td>
<td>18</td>
<td>17</td>
<td>17</td>
<td>17</td>
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<tr>
<td>Other</td>
<td>1</td>
<td>1</td>
<td>1</td>
<td>1</td>
</tr>
<tr>
<td><strong>Total Indirect Hire</strong></td>
<td>19</td>
<td>18</td>
<td>18</td>
<td>18</td>
</tr>
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</table>

*Total Civilians* 233 225 218 217
Army Reserve and National Guard soldiers are an integral part of America’s Army... demonstrating their commitment and capabilities every day at home and abroad.

America’s Community Based Army...

Army Reserve becoming primarily Support Forces.

National Guard becoming Balanced Combat Forces.

More important than ever!

Reserve Components

The roles of Army Reserve and National Guard are changing to leverage their core competencies.

➢ Reshaping to meet Total Army requirements.
➢ Essential for Army’s short-notice operations.
➢ Fully integrated into the Army’s warplans.
➢ Relevant in Army’s day-to-day missions.

At the same time, the Army Reserve downsized 36% and the National Guard 23% from FY89-01

From: To:

1989 Army Reserve
29 Command & Control
HQ/Training Divisions
319K End Strength

1989 National Guard
10 Divisions/23 Bde Equivalents
457K End Strength

2001 Army Reserve
10 CONUS Regional Support Cmds
2 OCONUS Regional Support Cmds
1 OCONUS ARCOM
7 Training Divisions
205K End Strength

2001 National Guard
8 Divisions, 15 Enhanced Bdes
3 Theater Defense Bdes
350K End Strength

Increased Army Reserve and National Guard readiness requirements are receiving more active Army training support.

Army Reserve and National Guard soldiers are an integral part of America’s Army... demonstrating their commitment and capabilities every day at home and abroad.
United States
Army Reserve (USAR)

Reserve Components

Army Reserve Full Time Support (Strength)

Notes:
- Full-time support includes all categories as defined in DODD 1206.18.
- USAR AC includes only those assigned to units, OCAR, and USARC.
- USAR MILTECH includes those assigned to SOCOM.
- USAR DA Civ excludes CONUSA HQ positions.

FY 00 Force Structure: % of USAR Force (Authorizations):

- Read Enh 19%
- Combat 1%
- Power Proj 13%
- Cmd& Ctrl 1%
- CSS 45%
- CS 20%
- Wartime Augment. 1%

*FY98 is actual strength
**FY99-01 is authorized strength
United States
Army Reserve (USAR)

Reserve Components

HIGHLIGHTS

<table>
<thead>
<tr>
<th></th>
<th>FY98</th>
<th>**FY99</th>
<th>**FY00</th>
<th>**FY01</th>
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<tr>
<td>MANNING--ES</td>
<td></td>
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<tr>
<td>Military ES</td>
<td>*205,000</td>
<td>**208,000</td>
<td>**205,000</td>
<td>**205,000</td>
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<tr>
<td>Paid Drill Strength</td>
<td>185,152</td>
<td>188,968</td>
<td>189,232</td>
<td>189,303</td>
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<td>Full-Time Support</td>
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<td>AGR</td>
<td>11,804</td>
<td>12,804</td>
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<tr>
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<td>6,407</td>
<td>6,474</td>
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<td>DA Civilians</td>
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<td>1,251</td>
<td>1,197</td>
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<td>Active Component</td>
<td>602</td>
<td>619</td>
<td>538</td>
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<td>IMA</td>
<td>8,012</td>
<td>6,228</td>
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<td>IRR</td>
<td>226,479</td>
<td>224,882</td>
<td>222,182</td>
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<td>TRAINING ($M)</td>
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<tr>
<td>School &amp; Special Training</td>
<td>137</td>
<td>195</td>
<td>186</td>
<td>208</td>
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<tr>
<td>Units/Cells</td>
<td>1,804</td>
<td>2,000</td>
<td>2,000</td>
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<tr>
<td>Soldiers</td>
<td>12,752</td>
<td>13,000</td>
<td>14,220</td>
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<tr>
<td>EQUIPPING ($M)</td>
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<td></td>
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<tr>
<td>Org Cloth &amp; Ind Equip (OCIE)</td>
<td>5</td>
<td>15</td>
<td>16</td>
<td>16</td>
</tr>
<tr>
<td>OCIE Backlog</td>
<td>287</td>
<td>294</td>
<td>308</td>
<td>319</td>
</tr>
<tr>
<td>FACILITIES ($M)</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Funded Maint &amp; Repair</td>
<td>93</td>
<td>62</td>
<td>78</td>
<td>121</td>
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<tr>
<td>Leases</td>
<td>20</td>
<td>16</td>
<td>13</td>
<td>13</td>
</tr>
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*FY98 manning is actual on board strength
**FY99-01 manning is authorized strength

Individual Ready Reserve (IRR)
Strength in 000s

FY99 | FY00 | FY01 | FY02 | FY03 | FY04 | FY05 | FY06 | FY07 | FY08 | FY09 | FY10 | FY11 | FY12 | FY13 | FY14 | FY15 | FY16 | FY17 | FY18 | FY19 | FY20 | FY21 |
<table>
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<td>275</td>
<td>284</td>
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<td>438</td>
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</table>
Army National Guard (ARNG)

**Reserve Components**

**HIGHLIGHTS**

**COMBAT FORCE STRUCTURE**

<table>
<thead>
<tr>
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<th>FY99</th>
<th>FY00</th>
<th>FY01</th>
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<td>Divisions</td>
<td>8</td>
<td>8</td>
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<tr>
<td>Separate Brigades</td>
<td>3</td>
<td>3</td>
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<td>3</td>
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<tr>
<td>Enhanced Brigades*</td>
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<tr>
<td>Roundout/Roundup Bdes</td>
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**MANNING --ES**

- Military ES 362459 350000 350000 350000
- Paid Drill Strength 329372 335237 328127 328127
- Full Time Support
  - AGR 22182 21763 21807 21807
  - Mil Techs 23686 24761 23161 22507
  - DA Civilians 463 503 517 517
  - Active Component 188 188 188 188
- Inactive National Guard 4907 4907 4907 4907

**TRAINING**

- School & Special ($M) 245 266 246 266
- JRTC Rotations 3 3 3 3
- NTC Rotations (BN level) 4 4 4 4
- Training Aids, Support & Services ($M) 9 9 9 9

**EQUIPPING ($M)**

- NG & Reserve Equip 69 0 0 0
- SFSI 82 78 59 65
- SFSI Backlog 389 484 474 510
- Reception of Key Equip (Qty)
  - BFV5 1363 1363 1363 1443
  - ABRAMS TANKS 2793 2793 2793 2793
  - AH-64 147 147 147 147
  - UH-60 460 480 498 507
  - CH-47 133 134 142 142

**SUSTAINING ($M)**

- Repair Parts/DLRs 227 251 218 225
- Backlog 365 451 518 601

**FACILITIES ($M)**

- BMR (OMNG) 398 440 515 576
- MILCON (MCNG) 122 145 16 89
- Real Property O&M 136 141 116 147
- Constr Backlog ($B) 2 3 4 5

*Includes 1 Armored Cav Regiment
Reserve Components

Percent Full Time Support

<table>
<thead>
<tr>
<th>Year</th>
<th>ARNG</th>
<th>USAR</th>
</tr>
</thead>
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<tr>
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<tr>
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ARNG  USAR

Reserve Components

Prior-Service Enlistments (%)

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<th>USAR</th>
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<tr>
<td>FY01</td>
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ARNG  USAR
Index

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Funding Profile page 22

Non-Pay Inflation, Pay, & Exchange Rates page 24

Army TOA page 26

TOA Trends page 27

Outlays and Budget Authority page 29

Outlays page 30
FY00 Federal Government Dollar Estimate...

**Budget Overview**

*Where It Comes From...*

- Social Security Receipts 34%
- Corporate Income Tax 10%
- Excise Tax 4%
- Individual Income Tax 48%
- Other 4%

*Where It Goes...*

- Direct Payments to Individuals 51%
- Grants to State & Local Governments 10%
- All Other Grants 6%
- Net Interest 12%
- Federal Functions 8%
- Total National Defense 16%

(Undistributed Receipts: -3%)
The Federal Deficit(FY80-97)/Surplus(FY98-04)*
Source: OMB - FY00 President's Budget

*Reserve Pending Social Security Reform FY 98-04

FY99 Outlays
$1.73 Trillion

FY00 Outlays
$1.77 Trillion

*Numbers may not add due to rounding
** National Defense (Excludes Atomic Energy Defense Activities and Defense Related Activities)
FUNDING PROFILE

The FY00-01 budget seeks to position America's Army for the future by balancing today's readiness and tomorrow's modernization requirements within available resources. Readiness is the number one priority, yet modernization is critical to meeting the challenges of an uncertain future.

Readiness requires that soldiers and units be well trained. The challenge is to support and sustain tough, realistic training while adjusting to the impact of the demanding operational pace of today's Army. Another key to readiness is quality people. This budget supports recruitment and retention of quality soldiers and competent leaders for today's complex, dangerous, and ever changing missions and tomorrow's security challenges.

Quality of Life is a major component of readiness. Army programs should ensure that in return for the unique hardship of military life, soldiers and their families receive fair and adequate compensation and benefits, and family, morale, welfare, and recreation programs.

The FY00-FY01 budget builds on the operational concepts identified in Joint Vision 2010 and Army Vision 2010. Both visions rely on the active engagement of land forces with full spectrum dominance based on information superiority. The Army's modernization strategy focuses on achieving information dominance; maintaining combat overmatch capabilities; sustaining essential research and development and focusing science and technology on leap-ahead technologies for the Army After Next; fully integrating the Active and Reserve Components; and recapitalizing the Army. This budget funds a series of war games, workshops, and seminars to identify the leap-ahead technologies necessary to provide the Army After Next with the physical agility to complement the mental agility for Army XXI.
**FY99 TOA
Funding Profile**

**$65.5**

**FY00 TOA
Funding Profile**

$67.3

*FY99 includes 1-year funds for MCA, AFHC & MCNG

**Excludes O&M contingency and Y2K funds

*** Totals may not add due to rounding.

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<thead>
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Comparison of Army TOA, BA, and Outlays (Current $)

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<th>Outlays</th>
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Comparison of Army TOA, BA, and Outlays (Constant $)

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<td>66.6</td>
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23

Funding Profile
Army Budget Pay & Inflation Rates (%)

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<td>(Military)</td>
<td>2.8</td>
<td>3.1</td>
<td>4.4</td>
<td>3.9</td>
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<tr>
<td>(Civilian)</td>
<td>2.8</td>
<td>3.6</td>
<td>4.4</td>
<td>3.9</td>
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<td>Price Escalation Indices (Outlays) (%)</td>
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<td>O&amp;M Fuel</td>
<td>19.7</td>
<td>-8.8</td>
<td>-25.3</td>
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<td>Medical</td>
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<td>3.7</td>
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<td>3.9</td>
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<td>All Other Purchases</td>
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<td>0.8</td>
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Non-Pay Inflation, Pay, and Exchange Rates

NON-PAY INFLATION

Exchange Rates for Budgeting

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<th>FY01</th>
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<td>DM</td>
<td>1.81</td>
<td>1.79</td>
<td>1.71</td>
<td>1.71</td>
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<tr>
<td>YEN</td>
<td>121.17</td>
<td>130.45</td>
<td>123.05</td>
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<tr>
<td>WON</td>
<td>907.60</td>
<td>1,342.40</td>
<td>1,242.50</td>
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</table>
25 Pay Raises

MILPAY RAISE

* No Pay Raises in FY83 and FY86

Two Pay Raises occurred in FY85.

General Schedule Pay Raises

* No Pay Raises in FY83 and FY86.
### Army TOA


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<thead>
<tr>
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<th>FY01</th>
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<td>22,007</td>
<td>22,702</td>
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<td><strong>Operation and Maintenance, Army</strong></td>
<td>19,275</td>
<td>17,106</td>
<td>18,661</td>
<td>19,199</td>
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<td>6,790</td>
<td>8,509</td>
<td>8,570</td>
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<tr>
<td>Aircraft</td>
<td>(1,285)</td>
<td>(1,384)</td>
<td>(1,230)</td>
<td>(1,312)</td>
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<td>Missiles</td>
<td>(727)</td>
<td>(1,222)</td>
<td>(1,358)</td>
<td>(1,413)</td>
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<td>WTCV</td>
<td>(1,252)</td>
<td>(1,544)</td>
<td>(1,417)</td>
<td>(1,500)</td>
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<td>Ammunition</td>
<td>(998)</td>
<td>(1,063)</td>
<td>(1,141)</td>
<td>(1,257)</td>
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<td>Other Procurement</td>
<td>(2,528)</td>
<td>(3,296)</td>
<td>(3,424)</td>
<td>(4,050)</td>
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<td><strong>Research, Dev, Test &amp; Evaluation</strong></td>
<td>5,023</td>
<td>5,033</td>
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<td>4,751</td>
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<td><strong>Military Construction, Army</strong></td>
<td>706</td>
<td>987</td>
<td>656</td>
<td>1,610</td>
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<td><strong>Environmental Restoration, Army</strong></td>
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<td>378</td>
<td>383</td>
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<tr>
<td><strong>Army Family Housing</strong></td>
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<td>1,235</td>
<td>1,112</td>
<td>1,062</td>
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<tr>
<td>Operations</td>
<td>(1,087)</td>
<td>(1,096)</td>
<td>(1,098)</td>
<td>(951)</td>
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<tr>
<td>Construction</td>
<td>(197)</td>
<td>(139)</td>
<td>(14)</td>
<td>(111)</td>
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</table>

#### Reserve Components

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<tr>
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<th>FY99</th>
<th>FY00</th>
<th>FY01</th>
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<tr>
<td><strong>National Guard</strong></td>
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<td></td>
<td></td>
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<td>Personnel</td>
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<td>3,494</td>
<td>3,571</td>
<td>3,709</td>
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<td>2,747</td>
<td>2,904</td>
<td>3,043</td>
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<tr>
<td>Construction</td>
<td>122</td>
<td>145</td>
<td>16</td>
<td>89</td>
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<tr>
<td><strong>Army Reserve</strong></td>
<td></td>
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<tr>
<td>Personnel</td>
<td>2,037</td>
<td>2,167</td>
<td>2,271</td>
<td>2,368</td>
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<td>1,211</td>
<td>1,203</td>
<td>1,369</td>
<td>1,482</td>
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<tr>
<td>Construction</td>
<td>74</td>
<td>102</td>
<td>23</td>
<td>143</td>
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<tr>
<td><strong>RC Wedge, Milpers</strong></td>
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<td></td>
<td></td>
<td></td>
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<td><strong>RC Wedge, O&amp;M</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
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<tr>
<td><strong>BRAC</strong></td>
<td>431</td>
<td>487</td>
<td>155</td>
<td>409</td>
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<tr>
<td><strong>Chemical Demilitarization</strong></td>
<td>551</td>
<td>777</td>
<td>1,169</td>
<td>986</td>
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<td><strong>Defense Working Capital Fund, A</strong></td>
<td>0</td>
<td>0</td>
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<td>63</td>
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<td><strong>Total</strong>*</td>
<td>64,000</td>
<td>65,519</td>
<td>67,350</td>
<td>71,482</td>
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* Chemical Demilitarization is an Army appropriation beginning in FY99
** DWCF.A is an Army appropriation beginning FY00
*** Totals may not add due to rounding
*Chem Demilitarization is an Army appropriation beginning FY99
FY00/01 Defense Budget (TOA $B Current *)
Financial Summary/Service Share

* FY99 includes 1 year funds for MCA, AFHC, & MCNG; Excludes O&M Contingency Funds and Y2K

TOA Trends by Service in $B

MILPERS

OPERATION& MAINTENANCE

PROCUREMENT

RDTE

MILCON

AFH

Army
Navy
AF
Def Agencies

FY98 FY99 FY00 FY01

FY98 FY99 FY00 FY01

FY98 FY99 FY00 FY01

FY98 FY99 FY00 FY01

FY98 FY99 FY00 FY01

FY98 FY99 FY00 FY01
Outlays and Budget Authority

Army Outlays*
Fiscal Year Comparison
(Current $B)

* FY99 includes 1-year funds for MCA, AFHC, and MCNG; excludes O&M Contingency and Y2K funds
** Chemical Demilitarization is an Army appropriation beginning in FY99

Army Budget Authority*
Fiscal Year Comparison
(Current $B)

* FY99 includes 1-year funds for MCA, AFHC, and MCNG; excludes O&M Contingency and Y2K funds
** Chemical Demilitarization is an Army appropriation beginning in FY99
### FY00 National Defense and Army Outlays as a Percentage of Total Federal Outlays

**Total Federal Outlays $1,766B**

- Federal Less National Defense: $1,492B (84%)
- Army: $67B
- Total National Defense: $274B (16%)
- Other National Defense, Other Services, and DOD: $207B

---

### Army FY00 Outlay Rates (As Percentage of TOA) by Year

<table>
<thead>
<tr>
<th>Appropriation Category</th>
<th>FY00</th>
<th>FY01</th>
<th>FY02</th>
<th>FY03</th>
<th>FY04</th>
<th>FY05</th>
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<td><strong>Personnel</strong></td>
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<td></td>
<td></td>
<td></td>
<td></td>
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<tr>
<td>Army</td>
<td>99</td>
<td>.6</td>
<td>.2</td>
<td>.1</td>
<td></td>
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<td>99.9%</td>
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<tr>
<td>National Guard</td>
<td>92</td>
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<td>91.5</td>
<td>7</td>
<td>1</td>
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<td>.3</td>
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<td>18.3</td>
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<td>4</td>
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<td>42.3</td>
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<td>5.7</td>
<td>1.5</td>
<td>1.1</td>
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<td>58</td>
<td>33</td>
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<td>.8</td>
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<td>99.7%</td>
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<tr>
<td><strong>Military Construction</strong></td>
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<td>8.8</td>
<td>4</td>
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<td>6.2</td>
<td>36.3</td>
<td>22</td>
<td>20.4</td>
<td>11.1</td>
<td>3</td>
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<td>38</td>
<td>25.5</td>
<td>12.2</td>
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<td><strong>Family Housing</strong></td>
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<td>Operations</td>
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<td>4.7</td>
<td>1</td>
<td>.3</td>
<td>.2</td>
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<tr>
<td>Construction</td>
<td>2</td>
<td>41.5</td>
<td>37.1</td>
<td>16</td>
<td>2.4</td>
<td>.9</td>
<td>99.9%</td>
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<td><strong>BRAC</strong></td>
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<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
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<td>5.9</td>
<td>3.9</td>
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<td>99.9%</td>
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<td>CHEM-DEMIL</td>
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<td>45</td>
<td>22</td>
<td>6</td>
<td>3</td>
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<td>99.9%</td>
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<td>DWCF, Army</td>
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<td>30.6</td>
<td>16.7</td>
<td>10.2</td>
<td>7.5</td>
<td>3.5</td>
<td>98.6%</td>
</tr>
<tr>
<td>86.3</td>
<td>10.8</td>
<td>1.4</td>
<td>1</td>
<td></td>
<td></td>
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<td>99.6%</td>
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## Appropriation Summaries

### Index

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<th>Page</th>
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<td>Military Personnel (MILPERS)</td>
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<tr>
<td>Operations &amp; Maintenance (O&amp;M)</td>
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<tr>
<td>Procurement</td>
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<td>ACFT</td>
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<td>MSLS</td>
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<tr>
<td>AMMO</td>
<td>50</td>
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<tr>
<td>OPA</td>
<td>51</td>
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<tr>
<td>Research, Development, Test &amp; Evaluation (RDTE)</td>
<td>53</td>
</tr>
<tr>
<td>Military Construction (MILCON)</td>
<td>56</td>
</tr>
<tr>
<td>Army Family Housing (AFH)</td>
<td>59</td>
</tr>
<tr>
<td>Base Realignment &amp; Closure (BRAC)</td>
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</tr>
</tbody>
</table>
The budget provides for a steady state force of active and reserve component (AC/RC) forces. The Army will remain well-equipped, trained, and ready in FY 00/01.

The budget provides funding for pay raises of 4.4% in FY00 and 3.9% for FY01, effective in January of each year. It also provides for an additional targeted increase to base pay of up to 5.5% depending on grade and years of service, effective July 2000.

The budget includes funds to restructure the “Redux” retirement system implemented in 1986. The proposal would return all retirees to 50% of base pay, with some limits on COLA.

The active component strength for FY 99 is 480,000 soldiers. This steady state is continued in FY 00/01.

The Army National Guard and the Army Reserve will be reduced and realigned to meet future force requirements.

  --The Army National Guard end strength will be 350,000 in FY00/01.

  --The Army Reserve end strength will be 205,000 in FY00/01.
### MILPERS, Army

**Military Personnel, Army (MPA) ($M)**

<table>
<thead>
<tr>
<th>Item</th>
<th>FY98</th>
<th>FY99</th>
<th>FY00</th>
<th>FY01</th>
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<tbody>
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<tr>
<td>Subsistence</td>
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<td>1,209</td>
<td>1,248</td>
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<td>PCS-Travel</td>
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<td>1,091</td>
<td>1,089</td>
<td>1,082</td>
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<td>Other MILPERS Costs</td>
<td>207</td>
<td>204</td>
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<td>20,650</td>
<td>21,157</td>
<td>22,007</td>
<td>22,702</td>
</tr>
</tbody>
</table>

*Totals may not add due to rounding*
The Army Reserve and National Guard are integral parts of America’s Army... demonstrating their commitment and capabilities every day at home and abroad!

### Reserve Personnel, Army ($M)

<table>
<thead>
<tr>
<th></th>
<th>FY98</th>
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<th>FY00</th>
<th>FY01</th>
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<td>Paid Drill Strength</td>
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<td>7</td>
<td>10</td>
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<td>Admin/Spt (incl AGRs)</td>
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<td>811</td>
<td>879</td>
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<td>School Training</td>
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<tr>
<td>Special Training</td>
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<td>102</td>
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<td>102</td>
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<td>Education Benefits</td>
<td>19</td>
<td>21</td>
<td>25</td>
<td>24</td>
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<tr>
<td>Other Training</td>
<td>88</td>
<td>91</td>
<td>101</td>
<td>102</td>
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<tr>
<td><strong>Total Direct Program</strong></td>
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<td><strong>2,167</strong></td>
<td><strong>2,271</strong></td>
<td><strong>2,368</strong></td>
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<tr>
<td>Retired Pay Accrual</td>
<td>(190)</td>
<td>(195)</td>
<td>(224)</td>
<td>(234)</td>
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<tr>
<td><strong>Total (Less Retired Pay Accrual)</strong></td>
<td><strong>1,847</strong></td>
<td><strong>1,972</strong></td>
<td><strong>2,047</strong></td>
<td><strong>2,134</strong></td>
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</tbody>
</table>

*Totals may not add due to rounding
Readiness is our #1 priority. To the commander in the field, readiness is OPTEMPO, OPRED, Base Support, and Quality of Life.

**35  Operation & Maintenance (O&M)**

**Budget Display Categories**

- **Budget Activity 1--Operating Forces:** Finances the day-to-day operations of the minimum essential force required to execute the Army's National Defense missions as directed by the National Military Strategy and detailed in Defense Guidance and The Army Plan (includes OMAR and OMNG Training).

- **Budget Activity 2--Mobilization:** Supports the National Military Strategy of decreased reliance on forward deployed forces and increased reliance on a visible forward presence. Provides prepositioned supplies and equipment for emergency deployment worldwide. Displays costs for mobilization requirements as opposed to operating forces costs. (This is for OMA only. Eliminated for OMAR and OMNG.)

- **Budget Activity 3--Training & Recruiting:** Provides for institutional training and other selected training and training support activities. Challenging training, based upon realistic scenarios and readiness objectives, prepares Army units for a variety of missions. (This is for OMA only. OMAR and OMNG training is included in BA 1 and Recruiting mission funding is included in BA 4).

- **Budget Activity 4--Administration & Service-Wide Activities:** Provides for administration, logistics, communications and other service-wide support functions to secure, equip, deploy, transport, sustain, and support Army forces worldwide.
The Operation and Maintenance, Army, budget maintains readiness objectives by funding air and ground operating tempo (OPTEMPO), enhances the quality of training at the Combat Training Centers and at home station, and improves the Operational Readiness program (OPRED). OPRED represents the total near term costs of preparing a unit to go to war and includes OPTEMPO, flying hours, training infrastructure and support facilities. The FY00/01 budget supports OPTEMPO at 800 home station training miles per year for major combat systems and 14.5 flying hours per crew per month for the active force. The budget provides full funding for all known statutory and regulatory environmental requirements.

<table>
<thead>
<tr>
<th>($M)</th>
<th>FY98</th>
<th>FY99</th>
<th>FY00</th>
<th>FY01</th>
</tr>
</thead>
<tbody>
<tr>
<td>BA 1: Operating Forces</td>
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<td></td>
<td></td>
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</tr>
<tr>
<td>Land Forces</td>
<td>2,442</td>
<td>2,839</td>
<td>3,240</td>
<td>3,323</td>
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<tr>
<td>Land Forces Readiness</td>
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<td>1,971</td>
<td>2,201</td>
<td>2,201</td>
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<tr>
<td>Land Forces Readiness Support</td>
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<td>3,628</td>
<td>3,433</td>
<td>3,947</td>
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<tr>
<td>Subtotal</td>
<td>9,927</td>
<td>8,439</td>
<td>8,874</td>
<td>9,470</td>
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<tr>
<td>BA 2: Mobilization</td>
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<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Mobility Operations</td>
<td>515</td>
<td>569</td>
<td>560</td>
<td>559</td>
</tr>
<tr>
<td>BA 3: Training &amp; Recruiting</td>
<td></td>
<td></td>
<td></td>
<td></td>
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<tr>
<td>Accession Tng</td>
<td>310</td>
<td>349</td>
<td>329</td>
<td>347</td>
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<tr>
<td>Basic Skill &amp; Advanced Tng</td>
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<td>2,073</td>
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<td>Recruiting &amp; Other Tng &amp; Ed</td>
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<td>761</td>
<td>748</td>
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<tr>
<td>Subtotal</td>
<td>3,255</td>
<td>3,183</td>
<td>3,172</td>
<td>3,335</td>
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<tr>
<td>BA 4: Admin &amp; Svc-Wide Activities</td>
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<td></td>
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<tr>
<td>Security Programs</td>
<td>372</td>
<td>402</td>
<td>427</td>
<td>439</td>
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<tr>
<td>Log Operations</td>
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<td>1,498</td>
<td>1,648</td>
<td>1,458</td>
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<td>Svc-Wide Support</td>
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<td>3,706</td>
<td>3,662</td>
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<td>Spt of Other Nations</td>
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<td>244</td>
<td>274</td>
<td>276</td>
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<tr>
<td>Subtotal</td>
<td>5,578</td>
<td>4,915</td>
<td>6,055</td>
<td>5,835</td>
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<td>*Grand Total</td>
<td>19,275</td>
<td>17,106</td>
<td>18,661</td>
<td>19,199</td>
</tr>
</tbody>
</table>

**Totals may not add due to rounding
OMA BA1 Operating Forces

($M)

FY99 Total $8,439

- Land Forces Readiness 16% (less Depot Maint)
  - Land Forces 34%
  - Depot Maint 7%
  - Other 3%

FY00 Total $8,874

- Land Forces Readiness 18% (less Depot Maint)
  - Land Forces 37%
  - Depot Maint 7%
  - Other 3%

<table>
<thead>
<tr>
<th>BA1 ($M)</th>
<th>FY98</th>
<th>FY99</th>
<th>FY00</th>
<th>FY01</th>
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<td>1,050</td>
<td>1,151</td>
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<td>Corps Combat Forces</td>
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<td>Corps Support Forces</td>
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<td>325</td>
<td>341</td>
<td>345</td>
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<tr>
<td>Echelon Above Corps Forces</td>
<td>395</td>
<td>432</td>
<td>477</td>
<td>487</td>
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<tr>
<td>Land Forces Opns Support</td>
<td>671</td>
<td>765</td>
<td>929</td>
<td>1,007</td>
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<tr>
<td>Force Readiness Opns Support</td>
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<td>994</td>
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<td>1,081</td>
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<tr>
<td>Land Forces Sys Readiness</td>
<td>377</td>
<td>371</td>
<td>465</td>
<td>488</td>
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<td>Land Forces Depot Maintenance</td>
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<td>606</td>
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<td>633</td>
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<tr>
<td>Base Support</td>
<td>2,537</td>
<td>2,674</td>
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<td>2,628</td>
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<td>Maintenance of Real Property</td>
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<td>708</td>
<td>491</td>
<td>990</td>
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<tr>
<td>Mgmt &amp; Operational HQs</td>
<td>159</td>
<td>128</td>
<td>127</td>
<td>127</td>
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<tr>
<td>Unified Commands</td>
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<td>79</td>
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<tr>
<td>Misc Activities</td>
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<td>78</td>
<td>123</td>
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<tr>
<td><strong>Total</strong></td>
<td><strong>9,927</strong></td>
<td><strong>8,439</strong></td>
<td><strong>8,874</strong></td>
<td><strong>9,470</strong></td>
</tr>
</tbody>
</table>

*Totals may not add due to rounding
**OMA BA 2**

**Mobilization ($M)**

- Industrial Prep: 10%
- Real Prop Maintenance: 11%
- Army Prepositioned Stocks: 27%
- Strategic Mobilization: 52%

**FY99 Total $569**

- Industrial Prep 13%
- Army Prepositioned Stocks 24%
- Strategic Mobilization 58%
- Real Prop Maintenance 5%

**FY00 Total $560**

**BA 2**

**BA2 ($M)**

<table>
<thead>
<tr>
<th></th>
<th>FY98</th>
<th>FY99</th>
<th>FY00</th>
<th>FY01</th>
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</thead>
<tbody>
<tr>
<td>Strategic Mobilization</td>
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<td>296</td>
<td>326</td>
<td>333</td>
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<tr>
<td>Army Prepositioned Stocks</td>
<td>148</td>
<td>151</td>
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<td>138</td>
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<tr>
<td>Industrial Preparedness</td>
<td>55</td>
<td>58</td>
<td>70</td>
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<tr>
<td>Maintenance of Real Property</td>
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<td><strong>Total</strong></td>
<td>515</td>
<td>569</td>
<td>560</td>
<td>559</td>
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*Totals may not add due to rounding*
### BA3 Training & Recruiting ($M)

<table>
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<th>Category</th>
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<th>FY01</th>
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</thead>
<tbody>
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<td>Officer Acquisition</td>
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<td>67</td>
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<tr>
<td>Recruit Training</td>
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<tr>
<td>One Station Unit Training</td>
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<td>ROTC</td>
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<td>135</td>
<td>134</td>
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<tr>
<td>Base Opsns Spt (Academy Only)</td>
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<td>77</td>
<td>73</td>
<td>76</td>
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<tr>
<td>Maintenance of Real Property</td>
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<td>43</td>
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<tr>
<td>Specialized Skill Training</td>
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<td>Flight Training</td>
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<td>Professional Development Ed</td>
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<td>Training Spt</td>
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<td>Base Opsns Spt (Other Training)</td>
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<td>Maintenance of Real Property</td>
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<td>292</td>
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<td>Recruiting &amp; Advertising</td>
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<td>255</td>
<td>261</td>
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<tr>
<td>Examining</td>
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<td>72</td>
<td>77</td>
<td>79</td>
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<tr>
<td>Off Duty/Voluntary Education</td>
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<td>109</td>
<td>88</td>
<td>90</td>
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<tr>
<td>Civ Education &amp; Training</td>
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<td>73</td>
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<td>67</td>
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<td>Junior ROTC</td>
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<td>Base Opsns Spt (Recruit Leases)</td>
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<td><strong>Total</strong></td>
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<td><strong>3,183</strong></td>
<td><strong>3,172</strong></td>
<td><strong>3,335</strong></td>
</tr>
</tbody>
</table>

*Totals may not add due to rounding
BA 4 Administration & Service-Wide Activities ($M)

<table>
<thead>
<tr>
<th>BA 4 ($M)</th>
<th>FY98</th>
<th>FY99</th>
<th>FY00</th>
<th>FY01</th>
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</thead>
<tbody>
<tr>
<td>Security Programs</td>
<td>372</td>
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<td>427</td>
<td>439</td>
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<tr>
<td>Service-Wide Transportation</td>
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<td>547</td>
<td>439</td>
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<td>Central Supply Activities</td>
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<tr>
<td>Logistics Support Activities</td>
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<td>330</td>
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<tr>
<td>Ammunition Management</td>
<td>306</td>
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<tr>
<td>Administration</td>
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<td>335</td>
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<td>Service-Wide Communications</td>
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<td>Manpower Management</td>
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<tr>
<td>Other Personnel Support</td>
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<td>Other Service Support</td>
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<td>Army Claims Activities</td>
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<td>Real Estate Management</td>
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<td>Commissary Operations</td>
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<td>345</td>
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<td>International Military Headquarters</td>
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<td>230</td>
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<tr>
<td>Miscellaneous Support of Other Nation</td>
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<td>49</td>
<td>47</td>
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<tr>
<td><strong>Total</strong>*</td>
<td>5,578</td>
<td>4,915</td>
<td>6,055</td>
<td>5,835</td>
</tr>
</tbody>
</table>

*Includes transfer of RDTE BASOPS and RPM
**Transfer from OSD for DeCA Operations
***Totals may not add due to rounding
## OMA Base Support

### Service Based Costing Categories (SBC)

<table>
<thead>
<tr>
<th>Category</th>
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<th>FY00</th>
<th>FY01</th>
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</thead>
<tbody>
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<td>Command and Staff</td>
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<td>338</td>
<td>360</td>
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<tr>
<td>Operations</td>
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<td>Logistics</td>
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<td>791</td>
<td>679</td>
<td>623</td>
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<tr>
<td>Personnel and Community</td>
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<td>650</td>
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<td>640</td>
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<td>Acquisition</td>
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<tr>
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<td><strong>4,390</strong></td>
<td><strong>4,891</strong></td>
<td><strong>4,752</strong></td>
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</tbody>
</table>

| Maintenance & Repair of Real Property   | 1,115| 997  | 692  | 1,395|
| Minor Construction                      | 92   | 70   | 38   | 43   |
| Demolition of Real Property            | 98   | 97   | 98   | 98   |
| Quality of Life Enhancements(D)**       | -    | -    | 626  | -    |
| **Total Real Property**                 | **1,305** | **1,164** | **1,454** | **1,536** |

**Total Base Support**

<table>
<thead>
<tr>
<th></th>
<th>FY98</th>
<th>FY99</th>
<th>FY00</th>
<th>FY01</th>
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<tbody>
<tr>
<td></td>
<td>5,573</td>
<td>5,554</td>
<td>6,345</td>
<td>6,288</td>
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</table>

*Includes DFAS & Panama Canal Treaty Implementation Resources

**Part of Army TOA in year of execution

First year of new SBC format for OMA Base Support
## FY 99-FY 01 Crosswalk
(New Service Based Costing (SBC) Structure)

<table>
<thead>
<tr>
<th>CATEGORIES</th>
<th>($M)</th>
<th>FY99</th>
<th>FY00</th>
<th>FY01</th>
</tr>
</thead>
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<tr>
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<td>14</td>
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<td>5</td>
<td>5</td>
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<tr>
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<td>Engineer Services (AMSCOs ending in ****79)</td>
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<td>643</td>
<td>672</td>
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<td>Environmental (AMSCOs ending in ****53, ****54 and ****56)</td>
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<td>455</td>
<td>430</td>
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<td>576</td>
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<td>.B0 Supply Operations and Management</td>
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<td>218</td>
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<td>.C0 Material Maintenance</td>
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<td>92</td>
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<td>.D0 Transportation Services</td>
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<td>191</td>
<td>159</td>
<td>156</td>
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<tr>
<td>.E0 Laundry and Dry Cleaning Support</td>
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<td>21</td>
<td>16</td>
<td>14</td>
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<td>.F0 The Army Food Service Program</td>
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<td>165</td>
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### FY 99-FY 01 Crosswalk
*(New Service Based Costing (SBC) Structure)*

**CONTINUED**

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<th>CATEGORIES</th>
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<th>FY01</th>
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<td>123</td>
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<td>0</td>
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<tr>
<td>.R0 Unapplied Program Adjustment</td>
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<td>0</td>
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<tr>
<td>.J0 Other Personnel Support</td>
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</table>

| **Resource Management**           |      |      |      |
| .U0 Financial Management          | 315  | 425  | 387  |
| .V0 Management Analysis           | 13   | 29   | 28   |

| **Acquisitions**                  |      |      |      |
| .W0 Contracting Operations        | 98   | 115  | 109  |

| **Information Technology**        |      |      |      |
| .X0 Info Technology, Management and Planning | 307 | 335 | 324 |
| .Y0 Document Management           | 53   | 42   | 58   |
### OMAR ($M)

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<tr>
<th>BA 1: Operating Forces</th>
<th>FY98</th>
<th>FY99</th>
<th>FY00</th>
<th>FY01</th>
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</thead>
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<tr>
<td></td>
<td>1,063</td>
<td>1,061</td>
<td>1,222</td>
<td>1,329</td>
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<tr>
<td>BA 4: Admin &amp; Svc-Wide Activities</td>
<td>148</td>
<td>143</td>
<td>147</td>
<td>152</td>
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<tr>
<td><strong>Total</strong></td>
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<td>1,203</td>
<td>1,369</td>
<td>1,482</td>
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### OMNG ($M)

<table>
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<th>FY99</th>
<th>FY00</th>
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</thead>
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<td></td>
<td>2,212</td>
<td>2,526</td>
<td>2,732</td>
<td>2,867</td>
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<tr>
<td>BA 4: Admin &amp; Svc-Wide Activities</td>
<td>225</td>
<td>222</td>
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<td>176</td>
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<td><strong>Total</strong></td>
<td>2,437</td>
<td>2,747</td>
<td>2,904</td>
<td>3,043</td>
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</table>

*Totals may not add due to rounding
The Vision of the Future.

The Army of the 21st Century based on the operational concepts identified in Joint Vision 2010 and Army Vision 2010--with a fully digitized force capable to pursue that vision!

*We must continue to invest in technology today to produce the required capability tomorrow.*

The Army modernization strategy in investment goals is designed to:

- Focus on Information Dominance - Digitize the Army
- Maintain Combat Overmatch
- Sustain Essential Research and Development (R&D) and focus Science and Technology (S&T) to Leap-Ahead Technology for the Army After Next
- Recapitalize the Force
- Integrate the Active Component (AC) and Reserve Component (RC)
The FY 00/01 budget continues upgrades for the Abrams Tank and Bradley Fighting Vehicle directly supporting battlefield digitization; continues procurement of Brilliant Anti-Armor Submunition (BAT); continues multi-year procurement for Javelin and Longbow Hellfire; and provides funding for MLRS Launchers and Improved Target Acquisition System for TOW. The budget also continues modification from basic Apache helicopters to the Longbow Apache configuration, armed with an improved radar guided Hellfire missile possessing fire-and-forget capability. The budget continues procurement of eight Black Hawk helicopters in FY 00 and critical Combat Service Support programs such as the Family of Medium Tactical Vehicles (FMTV). The budget provides adequate training ammunition, support for smart munitions, eight modern types of war reserve ammunition items and a modest reduction to the ammo demilitarization backlog. Satellite communications systems, including the Defense Satellite Communications System, Super High Frequency (SHF) Tri-Band Advanced Range Terminal, Enhanced Manpack Ultra High Frequency (UHF) Terminal (Spitfire), NAVSTAR Global Positioning System, and other communications systems and command and control programs such as the All Source Analysis System (ASAS), Maneuver Control System, and the Army Global Command and Control System are also funded.

### Procurement

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<tr>
<th>Appropriation (Current $M)</th>
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<th>FY00</th>
<th>FY01</th>
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<td>1,285</td>
<td>1,384</td>
<td>1,230</td>
<td>1,312</td>
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<tr>
<td>Missiles</td>
<td>727</td>
<td>1,222</td>
<td>1,358</td>
<td>1,413</td>
</tr>
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<td>1,544</td>
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<td>1,500</td>
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<td><strong>8,570</strong></td>
<td><strong>9,532</strong></td>
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![Total Obligation Authority (TOA)](image_url)
### Aircraft ($B)

![Aircraft Chart]

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<th>Aircraft</th>
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<th>FY00</th>
<th>FY01</th>
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<tr>
<td>UH-60 Black Hawk</td>
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<td>29</td>
<td>272</td>
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<td>43</td>
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<td>12</td>
<td>5</td>
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<tr>
<td>Other Mods</td>
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<td>14</td>
<td>21</td>
<td>21</td>
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<tr>
<td><strong>Spares &amp; Repair Parts</strong></td>
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<td></td>
</tr>
<tr>
<td>Support Equipment &amp; Facilities</td>
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<tr>
<td>Aircraft Survivability Equip</td>
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<td><strong>Total</strong></td>
<td><strong>1,285</strong></td>
<td><strong>1,384</strong></td>
<td><strong>1,230</strong></td>
<td><strong>1,312</strong></td>
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## Missiles

### FY98 FY99 FY00 FY01

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<th>FY99 QTY</th>
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### Modifications

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<td>Stinger</td>
<td>21 14 17 22</td>
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<tr>
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<td>7 8 17 7</td>
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### Spares & Repair Parts

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### Support Equipment & Facilities

<table>
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### Other

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### Total

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<td></td>
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### 49 Weapons & Tracked Combat Vehicles

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<th>FY99 QTY</th>
<th>FY99 $M</th>
<th>FY00 QTY</th>
<th>FY00 $M</th>
<th>FY01 QTY</th>
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<td>Carrier Mods 113</td>
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<th>FY98 $M</th>
<th>FY99 QTY</th>
<th>FY99 $M</th>
<th>FY00 QTY</th>
<th>FY00 $M</th>
<th>FY01 QTY</th>
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<th>FY99 QTY</th>
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<th>FY98 $M</th>
<th>FY99 QTY</th>
<th>FY99 $M</th>
<th>FY00 QTY</th>
<th>FY00 $M</th>
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<table>
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<th>Support Equipment &amp; Facilities</th>
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<th>FY98 $M</th>
<th>FY99 QTY</th>
<th>FY99 $M</th>
<th>FY00 QTY</th>
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**Total** | **1,252** | **1,544** | **1,417** | **1,500**
## Ammunition ($B)

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<tr>
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<td>Mines/Countermine</td>
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<td>Rockets</td>
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<td>Miscellaneous</td>
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<tr>
<td>Production Base Support</td>
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<td>169</td>
<td>154</td>
<td>153</td>
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<tr>
<td><strong>Total</strong></td>
<td><strong>998</strong></td>
<td><strong>1,063</strong></td>
<td><strong>1,141</strong></td>
<td><strong>1,257</strong></td>
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### Training/War Reserve Breakout ($M)

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<td>732</td>
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<td>War Reserve</td>
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<td>Non-Hardware</td>
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<tr>
<td>Production Base</td>
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<td>169</td>
<td>154</td>
<td>153</td>
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<tr>
<td><strong>Total</strong></td>
<td><strong>998</strong></td>
<td><strong>1,063</strong></td>
<td><strong>1,141</strong></td>
<td><strong>1,257</strong></td>
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## Other Procurement Army (OPA)

### Tactical & Support Vehicles

<table>
<thead>
<tr>
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<th>FY99</th>
<th>FY00</th>
<th>FY01</th>
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<tbody>
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<td><strong>All Other Vehicles &amp; Trailers</strong></td>
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### Communication & Electronic Equip

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<th>FY99</th>
<th>FY00</th>
<th>FY01</th>
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<td><strong>Satellite Communications</strong></td>
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<td><strong>Base Communications</strong></td>
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<td><strong>Elect Equip--TIARA</strong></td>
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<td><strong>Elect Equip--Automation</strong></td>
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<td>FY00 $M</td>
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<tr>
<td><strong>Total</strong></td>
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<td><strong>3,296</strong></td>
<td><strong>3,424</strong></td>
<td><strong>4,050</strong></td>
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</table>
The Army RDTE Program continues to maintain a stable Science and Technology Program to ensure timely development and transition of technology into weapon systems and system upgrades and to explore alternative concepts in future global, capabilities-based warfighting. The FY00-FY01 budget includes funding for continued development of the Comanche and Crusader, and testing of two prototypes, Brilliant Anti-Armor Submunitions and ATACMS Block IIA. The FY00-FY01 budget also provides for the continued support of Digitization, to include command and control digital networks and integration and development efforts that include the communications backbone and weapons platforms such as the Abrams, Bradley, and M1 Breacher programs. Funding also includes All Source Analysis System (ASAS) software development, Night Vision Systems and Force XXI Initiatives, and Warfighting Rapid Acquisition Program (WRAP) as a vehicle to jump-start proven technology. There are no new major initiatives.

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<th>FY01</th>
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<td>555</td>
<td>563</td>
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<td>Dem/Val</td>
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# Research, Development, Test & Evaluation (RDTE)

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<td><strong>BA 2 Applied Research</strong></td>
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<td>Cbt Veh &amp; Auto</td>
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<td>Missile &amp; Rocket Adv Technology</td>
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<td>Landmine Warfare &amp; Barrier</td>
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<td>Night Vision</td>
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<tr>
<td>Other</td>
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<td><strong>BA 4 Demonstration &amp; Validation</strong></td>
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<td>Landmine Warfare &amp; Barrier</td>
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<td>FY98</td>
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<th>FY99</th>
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<td>39</td>
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<th>FY01</th>
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<td>MLRS PIP</td>
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<td>66</td>
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<tr>
<td>Other</td>
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<td>176</td>
<td>81</td>
<td>88</td>
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<td>662</td>
<td>666</td>
<td>592</td>
<td>587</td>
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</table>

**TOTAL**                     | 5,023| 5,032| 4,426| 4,751|
The Active Army Military Construction budget continues to focus on facilities that upgrade the quality of life of soldiers and the capabilities of Army installations as power projection platforms. New facilities include modern barracks, strategic mobility infrastructure, and facilities to support mission and training requirements. In order to provide funds to address shortfalls in readiness funding, only the amount of funding for the construction program in FY00 that will be required to cover the expected percent of project completion during FY00 is being requested. Advance appropriation for FY01 is being requested for the balance of funding to complete the projects. Effective in FY00, funding for facilities to support the Chemical Demilitarization program has been transferred from Defense to the Active Army construction budget.

### Military Construction, Army (MILCON)

<table>
<thead>
<tr>
<th>By Facility Categories ($M)</th>
<th>FY98</th>
<th>FY99</th>
<th>FY00</th>
<th>FY00</th>
</tr>
</thead>
<tbody>
<tr>
<td>Operation &amp; Training</td>
<td>68</td>
<td>191</td>
<td>86</td>
<td>262</td>
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<tr>
<td>Maintenance &amp; Production</td>
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<td>1</td>
<td>9</td>
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<tr>
<td>Research &amp; Development</td>
<td>38</td>
<td>30</td>
<td>0</td>
<td>0</td>
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<tr>
<td>Supply &amp; Administration</td>
<td>68</td>
<td>12</td>
<td>5</td>
<td>15</td>
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<tr>
<td>Troop Housing/Community Support</td>
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<td>553</td>
<td>137</td>
<td>590</td>
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<tr>
<td>Utilities/Real Estate</td>
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<td>96</td>
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<td>131</td>
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<td>Chemical Demilitarization</td>
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<td>0</td>
<td>267</td>
<td>267</td>
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<tr>
<td>General Reduction</td>
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<td>-8</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>Minor Construction</td>
<td>7</td>
<td>13</td>
<td>10</td>
<td>10</td>
</tr>
<tr>
<td>Planning &amp; Design</td>
<td>66</td>
<td>64</td>
<td>82</td>
<td>82</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td>706</td>
<td>987</td>
<td>656</td>
<td>1366</td>
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<table>
<thead>
<tr>
<th>Region/Program</th>
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<tr>
<td>United States</td>
<td>485</td>
<td>711</td>
<td>515</td>
<td>1152</td>
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<tr>
<td>Korea</td>
<td>76</td>
<td>165</td>
<td>7</td>
<td>38</td>
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<tr>
<td>SW Asia</td>
<td>37</td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>Kwajalein Atoll</td>
<td>0</td>
<td>13</td>
<td>35</td>
<td>35</td>
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<tr>
<td>Europe</td>
<td>43</td>
<td>29</td>
<td>7</td>
<td>49</td>
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<tr>
<td>General Reduction</td>
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<tr>
<td>Minor Construction</td>
<td>7</td>
<td>13</td>
<td>10</td>
<td>10</td>
</tr>
<tr>
<td>Planning &amp; Design</td>
<td>66</td>
<td>64</td>
<td>82</td>
<td>82</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td>706</td>
<td>987</td>
<td>656</td>
<td>1366</td>
</tr>
</tbody>
</table>
The Army Reserve budget provides essential military construction resources to address its highest priorities -- the critical needs of Force Support package units; the worst cases of facility deterioration; modernization of the total facilities inventory; and careful management of Army Reserve-operated installations. The program essence is straightforward: provide essential facilities to improve readiness and quality of life; preserve and enhance the Army’s image across America; and conserve and protect the facilities’ resources for which the Army Reserve is responsible.

In order to provide funds to address shortfalls in readiness funding, only the amount of funding for the construction program in FY00 that will be required to cover the expected percent of project completion during FY00 is being requested. Advance appropriation for FY01 is being requested for the balance of funding to complete the projects.

<table>
<thead>
<tr>
<th>Army Reserve Military Construction</th>
<th>Total Auth Program</th>
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<tbody>
<tr>
<td>(by Facility Categories $M)</td>
<td>FY98</td>
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<tr>
<td>Operation and Training</td>
<td>68</td>
</tr>
<tr>
<td>Maintenance</td>
<td>0</td>
</tr>
<tr>
<td>Minor Construction</td>
<td>0</td>
</tr>
<tr>
<td>Planning &amp; Design</td>
<td>6</td>
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<tr>
<td><strong>Total</strong></td>
<td><strong>74</strong></td>
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</tbody>
</table>
The Army National Guard military construction budget continues the goal of providing state-of-the-art, community-based installations and training sites that facilitate communications, operations, training, and equipment sustainment from which to station, sustain, and deploy the force. The program focuses on six investment areas: ranges, training facilities, maintenance support shops, readiness centers, minor construction, and planning and design. These projects are mission-focused and are centered on the quality of life of our soldiers.

In order to provide funds to address shortfalls in readiness funding, only the amount of funding for the construction program in FY00 that will be required to cover the expected percent of project completion during FY00 is being requested. Advance appropriation for FY01 is being requested for the balance of funding to complete the projects.

### Army National Guard Military Construction (by Facility Categories $M)

<table>
<thead>
<tr>
<th></th>
<th>FY98</th>
<th>FY99</th>
<th>FY00</th>
<th>Total Auth Program</th>
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</thead>
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<tr>
<td>Operation and Training</td>
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<td>75</td>
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<td>18</td>
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<td>Maintenance &amp; Production</td>
<td>21</td>
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<tr>
<td>Administrative</td>
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<td>0</td>
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<td>1</td>
</tr>
<tr>
<td>Planning &amp; Design</td>
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<td>9</td>
<td>4</td>
<td>4</td>
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<tr>
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<td><strong>145</strong></td>
<td><strong>16</strong></td>
<td><strong>57</strong></td>
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</table>
### Army Family Housing (AFH)

The Fiscal Year 2000 Army Family Housing budget supports quality of life by providing for the operation and maintenance of military family housing units worldwide. The budget also provides for the upgrade of Army housing by a combination of privatization in the U.S. and construction projects overseas. Construction projects are funded incrementally, with Fiscal Year 2000 appropriations to initiate work in the first year, and advance appropriations requested in Fiscal Year 2001 to complete construction.

### Army Family Housing New Construction

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<td>Fort Huachuca, AZ</td>
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<td>Schofield Barracks, HI</td>
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<td>Fort Meade, MD</td>
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<tr>
<td>Fort Bragg, NC</td>
<td>174</td>
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<tr>
<td>Fort Bliss, TX</td>
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<tr>
<td>Fort Hood, TX</td>
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<tr>
<td>Total</td>
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<tr>
<td>FY99</td>
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<td>Redstone Arsenal, AL</td>
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<tr>
<td>Schofield Barracks, HI</td>
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<tr>
<td>Fort Bragg, NC</td>
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<tr>
<td>Fort Hood, TX</td>
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<tr>
<td>Fort Lee, VA</td>
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<td>FY00</td>
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<tr>
<td>Camp Humphreys, KR</td>
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**FY00 Total Auth Program**

| Camp Humphreys, KR | 60 | 24.0 |
Closing military facilities permits us to invest in the forces and bases we keep to ensure their readiness and effectiveness. Closed installations are returned to the public or private sector where they contribute to the nation in new ways.

Pages 61-64 provide summaries of each BRAC round. Page 65 summarizes the four rounds. Page 66 provides an overview of overseas Army closure actions.
### BRAC 88 FINANCIAL SUMMARY ($000)

#### Costs and Savings

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<th></th>
<th>FY 90</th>
<th>FY 91</th>
<th>FY 92</th>
<th>FY 93</th>
<th>FY 94</th>
<th>FY 95</th>
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<td>275,545</td>
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<td>Revenue (Land Sales)</td>
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<td>(4,159)</td>
<td>(40,597)</td>
<td>(14,680)</td>
<td>-</td>
<td>(3,940)</td>
<td>(67,713)</td>
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<tr>
<td>Budget Request</td>
<td>166,801</td>
<td>397,772</td>
<td>371,698</td>
<td>260,865</td>
<td>12,830</td>
<td>88,385</td>
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<td>Funding from Outside Acct</td>
<td>16,741</td>
<td>94</td>
<td>1,947</td>
<td>1,507</td>
<td>22,734</td>
<td>-</td>
<td>43,023</td>
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<tr>
<td>Savings</td>
<td>(10,218)</td>
<td>(34,777)</td>
<td>(56,301)</td>
<td>(119,787)</td>
<td>(240,317)</td>
<td>(259,611)</td>
<td>(721,011)</td>
</tr>
<tr>
<td><strong>Net Implementation Costs</strong></td>
<td>173,324</td>
<td>363,089</td>
<td>317,344</td>
<td>142,585</td>
<td>(204,753)</td>
<td>(171,226)</td>
<td>620,363</td>
</tr>
</tbody>
</table>

#### 77 INSTALLATION CLOSURES

<table>
<thead>
<tr>
<th>Housing Sites</th>
<th>Location 1</th>
<th>Location 2</th>
</tr>
</thead>
<tbody>
<tr>
<td>53 Housing Sites</td>
<td>Fort Douglas, UT</td>
<td>Navajo Depot, AZ</td>
</tr>
<tr>
<td>Alabama AAP, AL</td>
<td>Fort Sheridan, IL</td>
<td>New Orleans MOT, LA</td>
</tr>
<tr>
<td>AMLT, MA</td>
<td>Fort Wingate, NM</td>
<td>Nike Aberdeen, MD</td>
</tr>
<tr>
<td>Bennett ANG, CO</td>
<td>Hamilton AAF, CA</td>
<td>Nike Kansas City 30, MO</td>
</tr>
<tr>
<td>Cameron Station, VA</td>
<td>Indiana AAF, IN</td>
<td>Presidio San Francisco, CA</td>
</tr>
<tr>
<td>Cape St. George, FL</td>
<td>Jefferson Proving Grd, IN</td>
<td>Pontiac Storage, MI</td>
</tr>
<tr>
<td>Cosa River Storage, AL</td>
<td>Kapalama, HI</td>
<td>Tacony Warehouse, PA</td>
</tr>
<tr>
<td>DMA Herndon, VA</td>
<td>Lexington Depot, KY</td>
<td>USARC Gaithersburg, MD</td>
</tr>
<tr>
<td>Fort Des Moines, IA</td>
<td></td>
<td></td>
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</tbody>
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#### 6 INSTALLATION REALIGNMENTS

<table>
<thead>
<tr>
<th>Location 1</th>
<th>Location 2</th>
<th>Location 3</th>
</tr>
</thead>
<tbody>
<tr>
<td>Fort Devens, MA</td>
<td>Fort Holabird, MD</td>
<td>Pueblo Depot, CO</td>
</tr>
<tr>
<td>Fort Dix, NJ</td>
<td>Fort Meade, MD</td>
<td>Umatilla Depot, OR</td>
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</table>
### BRAC 91 FINANCIAL SUMMARY ($000)

#### Costs and Savings

<table>
<thead>
<tr>
<th></th>
<th>FY 92</th>
<th>FY 93</th>
<th>FY 94</th>
<th>FY 95</th>
<th>FY 96</th>
<th>FY 97</th>
<th>TOTAL</th>
</tr>
</thead>
<tbody>
<tr>
<td>Military Construction</td>
<td>23,600</td>
<td>139,946</td>
<td>262,851</td>
<td>97,717</td>
<td>29,358</td>
<td>-</td>
<td>553,472</td>
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<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>Family Housing Operations</td>
<td>-</td>
<td>934</td>
<td>335</td>
<td>-</td>
<td>88</td>
<td>88</td>
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<td>Environment</td>
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<td>53,099</td>
<td>68,677</td>
<td>53,700</td>
<td>236,115</td>
<td>3,598</td>
<td>450,839</td>
</tr>
<tr>
<td>Operations and Maintenance</td>
<td>13,050</td>
<td>147,286</td>
<td>56,631</td>
<td>23,889</td>
<td>54,327</td>
<td>3,408</td>
<td>298,591</td>
</tr>
<tr>
<td>Military Personnel</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>Other</td>
<td>-</td>
<td>17,556</td>
<td>3,030</td>
<td>2,894</td>
<td>43,009</td>
<td>10,655</td>
<td>77,144</td>
</tr>
<tr>
<td>Total One Time Costs</td>
<td>72,300</td>
<td>358,821</td>
<td>391,524</td>
<td>178,200</td>
<td>362,897</td>
<td>17,661</td>
<td>1,381,403</td>
</tr>
</tbody>
</table>

| Revenue (Land Sales)  | -  | 13,259 | (57)   | (162)  | (4,824)| (17,428) | (22,471)|
| Budget Request        | 72,300 | 358,821| 391,524| 178,200| 358,073| 233     | 1,358,932|
| Funding from Outside Acct | 56,469 | 11,905 | 21,167 | 2,878  | 11,309 | 3,028   | 106,756 |
| Savings               | (55,068)| (105,463)| (198,934)| (241,312)| (276,599)| (303,825)| (1,181,201)|
| Net Implementation Costs | 73,701 | 265,263| 213,700| (60,396)| 92,783 | (300,564)| 284,487 |
### BRAC 93 FINANCIAL SUMMARY ($000)

#### Costs and Savings

<table>
<thead>
<tr>
<th></th>
<th>FY 94</th>
<th>FY 95</th>
<th>FY 96</th>
<th>FY 97</th>
<th>FY 98</th>
<th>FY 99</th>
<th>TOTAL</th>
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</thead>
<tbody>
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<td>Military Construction</td>
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<td>64,010</td>
<td>12,863</td>
<td>-</td>
<td>3,650</td>
<td>-</td>
<td>92,823</td>
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<tr>
<td>Family Housing Construction</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>Family Housing Operations</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>Environment</td>
<td>9,807</td>
<td>14,978</td>
<td>20,927</td>
<td>11,891</td>
<td>14,421</td>
<td>5,819</td>
<td>77,843</td>
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<tr>
<td>Operations and Maintenance</td>
<td>11,884</td>
<td>44,427</td>
<td>28,600</td>
<td>15,056</td>
<td>693</td>
<td>-</td>
<td>100,660</td>
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<tr>
<td>Military Personnel</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>Other</td>
<td>2,416</td>
<td>6,308</td>
<td>5,895</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>14,619</td>
</tr>
<tr>
<td>Total One Time Costs</td>
<td>36,407</td>
<td>129,723</td>
<td>68,285</td>
<td>26,947</td>
<td>18,764</td>
<td>5,819</td>
<td>285,945</td>
</tr>
<tr>
<td>Revenue (Land Sales)</td>
<td>-</td>
<td>(715)</td>
<td>-</td>
<td>-</td>
<td>(46)</td>
<td>-</td>
<td>(761)</td>
</tr>
<tr>
<td>Budget Request</td>
<td>36,407</td>
<td>129,008</td>
<td>68,285</td>
<td>26,947</td>
<td>18,718</td>
<td>5,819</td>
<td>285,184</td>
</tr>
<tr>
<td>Funding from Outside Acct</td>
<td>11,073</td>
<td>3,182</td>
<td>3,060</td>
<td>5,878</td>
<td>2,658</td>
<td>229</td>
<td>26,080</td>
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<td>Savings</td>
<td>(10,896)</td>
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<td>(20,320)</td>
<td>(48,529)</td>
<td>(61,016)</td>
<td>(67,727)</td>
<td>(206,892)</td>
</tr>
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<td>Net Implementation Costs</td>
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<td>133,786</td>
<td>51,025</td>
<td>(15,704)</td>
<td>(39,640)</td>
<td>(61,679)</td>
<td>104,372</td>
</tr>
</tbody>
</table>

---

**1 INSTALLATION CLOSURE**

- Vint Hill Farms Station, VA

---

**5 INSTALLATION REALIGNMENTS**

- Fort Belvoir, VA  
  Presidio Monterey, CA  
  Tooele Army Depot, UT
- Fort Monmouth, NJ  
  Red River Army Depot, TX
## BRAC 95 FINANCIAL SUMMARY ($000)

### Costs and Savings

<table>
<thead>
<tr>
<th></th>
<th>FY 96</th>
<th>FY 97</th>
<th>FY 98</th>
<th>FY 99</th>
<th>FY 00</th>
<th>FY 01</th>
<th>TOTAL</th>
</tr>
</thead>
<tbody>
<tr>
<td>Military Construction</td>
<td>84,455</td>
<td>255,418</td>
<td>101,355</td>
<td>33,611</td>
<td>25,900</td>
<td></td>
<td>500,739</td>
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<td>-</td>
<td>496</td>
<td>-</td>
<td>1,700</td>
<td>-</td>
<td>-</td>
<td>2,196</td>
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<td>Family Housing Operations</td>
<td>-</td>
<td>7</td>
<td>-</td>
<td>757</td>
<td>-</td>
<td>-</td>
<td>764</td>
</tr>
<tr>
<td>Environment</td>
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<td>56,582</td>
<td>184,343</td>
<td>229,745</td>
<td>85,027</td>
<td>364,152</td>
<td>967,920</td>
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<td>Operations and Maintenance</td>
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<td>120,414</td>
<td>118,076</td>
<td>209,110</td>
<td>43,009</td>
<td>44,230</td>
<td>627,025</td>
</tr>
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<td>Military Personnel</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>Other</td>
<td>5,924</td>
<td>6,077</td>
<td>8,503</td>
<td>6,114</td>
<td>1,538</td>
<td>211</td>
<td>28,367</td>
</tr>
<tr>
<td>Total One Time Costs</td>
<td>230,636</td>
<td>438,994</td>
<td>412,277</td>
<td>481,037</td>
<td>155,474</td>
<td>408,593</td>
<td>2,127,011</td>
</tr>
<tr>
<td>Homeowners Asst Program</td>
<td>-</td>
<td>(16,000)</td>
<td>(13,073)</td>
<td>(7,700)</td>
<td>-</td>
<td>-</td>
<td>(36,773)</td>
</tr>
<tr>
<td>Revenue (Land Sales)</td>
<td>-</td>
<td>(16,000)</td>
<td>(13,073)</td>
<td>(7,700)</td>
<td>-</td>
<td>-</td>
<td>(36,773)</td>
</tr>
<tr>
<td>Budget Request</td>
<td>230,636</td>
<td>422,994</td>
<td>399,204</td>
<td>473,337</td>
<td>160,879</td>
<td>412,657</td>
<td>2,099,707</td>
</tr>
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<td>16,343</td>
<td>21,397</td>
<td>2,690</td>
<td>2,163</td>
<td>2,092</td>
<td>62,098</td>
</tr>
<tr>
<td>Savings</td>
<td>(19,910)</td>
<td>(28,527)</td>
<td>(141,858)</td>
<td>(207,812)</td>
<td>(289,524)</td>
<td>(321,639)</td>
<td>(1,009,270)</td>
</tr>
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<td>Net Implementation Costs</td>
<td>228,139</td>
<td>410,810</td>
<td>278,743</td>
<td>268,215</td>
<td>(126,482)</td>
<td>93,110</td>
<td>1,152,535</td>
</tr>
</tbody>
</table>

### 29 INSTALLATION CLOSURES

- ATCOM St Louis, MO - Fitzsimons AMC, CO - Info Sys Software Cmd, VA
- Baltimore Pubs Center, MD - Fort Chaffee, AR - Lompoc USD, CA
- Bayonne MOT, NY - Fort Holabird, MD - Oakland Army Base, CA
- Bellmore Logistics Act, NY - Fort Indiantown GAP, PA - Rec Ctr#2, NC
- Big Coppet Key, FL - Fort McClellan, AL - Rio Vista, USA REC, CA
- Camp Bonneville, WA - Fort Missoula, MT - Savanna Army Depot, IL
- Camp Kilmer, NJ - Fort Pickett, VA - Seneca Army Depot, NY
- Camp Pedericktown, NJ - Fort Richie, MD - Stratford Engine Plant, CT
- Concepts Analysis Agy, MD - Fort Totten, NY - Sudbury Annex, MA
- East Fort Baker, CA - Hingham Cohasset, MA

### 12 INSTALLATION REALIGNMENTS

- Detroit Arsenal, MI - Fort Hunter-Liggett, CA - Letterkenny Army Depot, PA
- Fort Buchanan, PR - Fort Meade, MD - Red River Army Depot, TX
- Fort Dix, NJ - Kelly Support Center, PA - Sierra Army Depot, CA
- Fort Greely, AK - Kenner Hosp, Ft Lee, VA - Tri-SVC Proj Reliance, MD
## ARMY BASE REALIGNMENT AND CLOSURE

### CONSOLIDATED FINANCIAL SUMMARY ($000)

<table>
<thead>
<tr>
<th>Costs and Savings</th>
<th>BRAC 88</th>
<th>BRAC 91</th>
<th>BRAC 93</th>
<th>BRAC 95</th>
<th>TOTAL</th>
</tr>
</thead>
<tbody>
<tr>
<td>Military Construction</td>
<td>578,181</td>
<td>553,472</td>
<td>92,823</td>
<td>500,739</td>
<td>1,725,215</td>
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<td>-</td>
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<td>-</td>
<td>2,196</td>
<td>2,196</td>
</tr>
<tr>
<td>Family Housing Operations</td>
<td>541</td>
<td>1,357</td>
<td>-</td>
<td>764</td>
<td>2,662</td>
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<tr>
<td>Environment</td>
<td>555,951</td>
<td>450,839</td>
<td>77,843</td>
<td>967,920</td>
<td>2,052,553</td>
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<tr>
<td>Operations and Maintenance</td>
<td>190,962</td>
<td>298,591</td>
<td>100,660</td>
<td>627,025</td>
<td>1,217,238</td>
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<tr>
<td>Military Personnel</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>Other</td>
<td>40,429</td>
<td>77,144</td>
<td>14,619</td>
<td>28,367</td>
<td>160,559</td>
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<tr>
<td>Total One Time Costs</td>
<td>1,366,064</td>
<td>1,381,403</td>
<td>285,945</td>
<td>2,127,011</td>
<td>5,160,423</td>
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<td>Home Owners Assistance Program</td>
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<td>-</td>
<td>-</td>
<td>-</td>
<td>9,469</td>
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<tr>
<td>Revenue (Land Sales)</td>
<td>(67,713)</td>
<td>(22,471)</td>
<td>(761)</td>
<td>(36,773)</td>
<td>(127,718)</td>
</tr>
<tr>
<td>Appropriation Request</td>
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<td>1,358,932</td>
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<td>2,099,707</td>
<td>5,042,174</td>
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<td>106,756</td>
<td>26,080</td>
<td>62,098</td>
<td>237,957</td>
</tr>
<tr>
<td>Savings</td>
<td>(721,011)</td>
<td>(1,181,201)</td>
<td>(206,892)</td>
<td>(1,009,270)</td>
<td>(3,118,374)</td>
</tr>
</tbody>
</table>

### Army BRAC Summary

- The Army is now saving more money than it’s spending on BRAC.
- Closing and realigning bases saves money that otherwise goes to unneeded overhead.
- These savings permit the Army to invest in remaining forces and infrastructure.
- We are dedicated to helping local communities realize rapid re-use of closed bases.
HIGHLIGHTS

• Since 1989 the Army has executed an aggressive overseas closure program.

• Announced closure of 664 overseas installations.

• Majority are in Europe.

• European closures equivalent to:
  • 188 million square feet of facilities.
  • Comparable to closing 12 of our largest installations combined!

OVERSEAS BRAC

Overseas Base Closures:

<table>
<thead>
<tr>
<th>Country</th>
<th>Closures</th>
</tr>
</thead>
<tbody>
<tr>
<td>BELGIUM</td>
<td>3</td>
</tr>
<tr>
<td>FRANCE</td>
<td>21</td>
</tr>
<tr>
<td>GERMANY</td>
<td>573</td>
</tr>
<tr>
<td>GREECE</td>
<td>4</td>
</tr>
<tr>
<td>ITALY</td>
<td>4</td>
</tr>
<tr>
<td>NETHERLANDS</td>
<td>6</td>
</tr>
<tr>
<td>UNITED KINGDOM</td>
<td>5</td>
</tr>
<tr>
<td>TURKEY</td>
<td>6</td>
</tr>
<tr>
<td>KOREA</td>
<td>29</td>
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<tr>
<td>PANAMA</td>
<td>13</td>
</tr>
<tr>
<td>TOTAL</td>
<td>664</td>
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# Index

<table>
<thead>
<tr>
<th>Item</th>
<th>Page</th>
</tr>
</thead>
<tbody>
<tr>
<td>Government Performance &amp; Results Act</td>
<td>68</td>
</tr>
<tr>
<td>OCIE</td>
<td>71</td>
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<tr>
<td>War Reserve</td>
<td>72</td>
</tr>
<tr>
<td>Energy Consumption</td>
<td>73</td>
</tr>
<tr>
<td>Defense/Army Working Capital Fund</td>
<td>74</td>
</tr>
<tr>
<td>Other</td>
<td>75</td>
</tr>
<tr>
<td>Acronyms &amp; Definitions</td>
<td>77</td>
</tr>
</tbody>
</table>
The 1997 Report of the Quadrennial Defense Review (QDR) satisfies the requirement for a Strategic Plan for the Department of Defense (DoD), as specified by the Government Performance and Results Act (GPRA) of 1993. DoD has designated the QDR as its fundamental and comprehensive examination of America’s defense needs from 1997 to 2015, to include potential threats, strategy, force structure, readiness posture, military modernization programs, defense infrastructure and other elements of the defense program. Beginning with Defense Planning Guidance for FY 1999-2003, DoD incorporated its mission statement and general goals reflecting the QDR into the Department's long-standing Planning, Programming, and Budgeting System (PPBS). For FY 2000, DoD has restructured its Corporate Goals, reducing them from six to two. DoD forwarded its second GPRA Performance Plan in the DoD Annual Report to the President and the Congress for FY 2000. These actions continue the GPRA-required cycle of planning and assessment of performance on general goals reflecting the Department’s strategic plan.

The Department of the Army, in keeping with DoD guidance, continues to review its strategic plans and mission objectives to ensure that they link to the DoD Corporate Goals, as implemented through the PPBS. The review centers largely on The Army Plan, a biennial component of the PPBS. The Army Plan provides guidance in three areas. Section I addresses strategic planning to achieve and maintain a Total Army postured to support the nation’s military strategy. Section II focuses on planning that deals with the near- and mid-term capabilities required to support the strategic planning guidance. Section III lays out programming guidance for the Program Objective Memorandum.

The following two pages provide an overview of how the FY 2000 Army Budget supports each of the DoD corporate goals and their associated performance goals.
How the FY 2000 Army Budget Supports the DoD Corporate Goals

Bulleted items refer to pages in this book where the supporting budget information appears

DoD Corporate Goal 1
Shape and Respond

Shape the international environment and respond to the full spectrum of crises by providing appropriately sized, positioned, and mobile forces.

Performance Goal 1.1 - Support U.S. regional security alliances through military-to-military contacts and the routine presence of ready forces overseas, maintained at force levels determined by the QDR.

- Combat Force Structure 7
- Operations and Maintenance-Support to Other Nations 36
- Military Construction 56
- Power Projection Logistics 72

Performance Goal 1.2 - Maintain ready forces and ensure they have the training necessary to provide the U.S. with the ability to shape the international environment and respond to the full range of crises.

- Summary of Combat Force Structure Changes 10
- Combat Force Structure -- Power Projection 8-9
- Reserve Components 14-18
- Operations and Maintenance 35-40
DoD Corporate Goal 2

Prepare

Prepare now for an uncertain future by pursuing a focused modernization effort that maintains U.S. qualitative superiority in key warfighting capabilities. Transform the force by exploiting the Revolution in Military Affairs and reengineer the Department to achieve a 21st Century infrastructure.

Performance Goal 2.1 - Recruit, retain, and develop personnel to maintain a highly skilled and motivated force capable of meeting tomorrow's challenges.

- Training and Recruiting 12, 14-17, 36, 39
- Percent High School Diploma Graduate 12

Performance Goal 2.2 - Transform U.S. military forces for the future.

- Procurement 45-52
- Research, Development, Test, and Evaluation 53-55

Performance Goal 2.3 - Streamline the DoD infrastructure by redesigning the Department's support structure and pursuing business practice reforms.

- Base Realignment and Closure 60-66
- Defense Working Capital Fund, Army 74
- Depot Maintenance 76

Performance Goal 2.4 - Meet combat forces' needs smarter and faster, with products and services that work better and cost less, by improving the efficiency of DoD's acquisition processes.

- Procurement 45-52
- Research, Development, Test, and Evaluation 53-55
The Army’s Goal is to never send soldiers into harm’s way without proper equipment by:
- Recognizing the Soldier as a Battle System Platform
- Providing more effective and efficient fielding of modernized soldier equipment
- Sustaining the equipment needs of the Modernized Soldier

The Army placed increased emphasis on modernizing our soldiers with the introduction of Tactical "Bullet Stopping" Body Armor and improved Load Carriage Systems beginning in FY99 which will continue through FY08.

Additional items programmed for procurement in FY 00/01 include:
- Self-Contained Toxic Environment Protective Outfit
- Improved Toxicological Agent Protective Outfit
- Concealable Body Armor
- Advanced Bomb Suit
- Military Eye Protection
- Cold Weather Fuel Handlers’ Glove
Army Pre-positioned Stocks (APS)
Power Projection Logistics

Funding Army War Reserve Secondary Item
(WRSI) requirements must happen to make strategic stockpiles a reality...not just a concept

War Reserve 72

WRSI: What Are They?
All Classes of Supply:
➢ I (Rations)
➢ II (Clothing, Tentage)
➢ III (Packaged Petroleum Products)
➢ IV (Barrier Material)
➢ VIII (Medical Material)
➢ IX (Maintenance Repair Parts)
Less:
➢ IIIB (Fuel)
➢ V (Ammo)
➢ VII (Major End Items)

Valid Requirement
$372M in FY00-05 POM

Current Fill Inadequate to Sustain a 2 MTW Scenario

ASL_PLL Stocks Are A "Must-Fund" for First to Fight APS Brigade Sets

Successful Funding and Fill of WRSI is Key to All Three Army War Reserve (AWR) Areas:
➢ AWR - Sustainment
➢ Operational Projects
➢ ASL_PLLs - APS Brigade Sets

Requirements Computed Through Army War Reserve Automated Process (AWRAP)
➢ Current Deficit = $1.4B

➢ $62M in FY 00 and
➢ $63M in FY 01 (Direct Appropriation) for War Reserve Stocks in the Army Working Capital Fund
ARMY FACILITY ENERGY CONSUMPTION
FY 1985 - 2005

(kBtu/SF) $13
129.15

Source: Army Energy Office

Energy Consumption

Army POL Consumption (Millions of Barrels)

<table>
<thead>
<tr>
<th>FY98</th>
<th>FY99</th>
<th>FY00</th>
<th>FY01</th>
</tr>
</thead>
<tbody>
<tr>
<td>9</td>
<td>10</td>
<td>10</td>
<td>10</td>
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</tbody>
</table>

Army Total Energy Costs ($M)**

<table>
<thead>
<tr>
<th>FY98</th>
<th>FY99*</th>
<th>FY00*</th>
<th>FY01*</th>
</tr>
</thead>
<tbody>
<tr>
<td>985.7</td>
<td>1015.2</td>
<td>868.8*</td>
<td>1076.2</td>
</tr>
</tbody>
</table>

*This is an estimate. Increase in energy costs is based on expected price increases.
**Total energy costs include Facility, Industrial and Mobility fuels.
DOD Defense Working Capital Fund Activities

Supply Management *
Depot Maintenance*
Ordnance*
Information Services*
Commissary Operations
Printing & Publications
Transportation
Financial Operations
Distribution Depots
Research & Development (Navy)
Industrial Plant Equipment Services
Defense Reutilization & Marketing Service

*Army Activity Groups

<table>
<thead>
<tr>
<th>ACTIVITY GROUP</th>
<th>COSTS</th>
<th>REVENUES</th>
<th>CIV ES</th>
<th>MIL ES</th>
</tr>
</thead>
<tbody>
<tr>
<td>Supply Management**</td>
<td>8,888</td>
<td>8,857</td>
<td>2,970</td>
<td>16</td>
</tr>
<tr>
<td>Depot Maintenance</td>
<td>1,232</td>
<td>1,283</td>
<td>10,409</td>
<td>21</td>
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<tr>
<td>Ordnance</td>
<td>672</td>
<td>677</td>
<td>6,158</td>
<td>26</td>
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<tr>
<td>Information Services</td>
<td>111</td>
<td>123</td>
<td>605</td>
<td>18</td>
</tr>
</tbody>
</table>

* Previously called Army DBOF Businesses

**NOTE: The DWCF,A will execute $62M of direct appropriation for additional War Reserve Stocks in FY00 and $63M in FY01. The DCWF,A will use these stocks in Authorized Stockage Lists (ASL) and Prescribed Stockage Lists (PLL) for prepositioned equipment sets.
### Army Community/Soldier Support

<table>
<thead>
<tr>
<th>OMA ($M)</th>
<th>FY98</th>
<th>FY99</th>
<th>FY00</th>
</tr>
</thead>
<tbody>
<tr>
<td>Community/Soldier Support Base</td>
<td>180</td>
<td>223</td>
<td>236</td>
</tr>
<tr>
<td>e.g., Libraries, Rec Ctrs, Sports Programs</td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>OMA ($M)</th>
<th>FY98</th>
<th>FY99</th>
<th>FY00</th>
</tr>
</thead>
<tbody>
<tr>
<td>Army Community Services</td>
<td>41</td>
<td>44</td>
<td>48</td>
</tr>
<tr>
<td>e.g., Info&amp;Referral/Fam Mbr Employment,</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Exceptional Fam Mbr, Consumer Affairs/</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Financial Planning, Relocation Assistance</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Child Development Services</td>
<td>105</td>
<td>120</td>
<td>133</td>
</tr>
<tr>
<td>e.g., Family &amp; Ctr Based Care,</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Supplemental Options</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Youth Services</td>
<td>24</td>
<td>39</td>
<td>40</td>
</tr>
<tr>
<td>e.g., Youth Dev, Youth Physical Fitness &amp;</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Sports, School Age Services</td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

| OMA Total                                      | 350  | 426  | 457  |

### MCA

- Phys Fit Trng Centers, Rec Ctr, Libraries and Education Centers: 14, 31, 41
- Number of Projects: 2, 5, 3
- Child Development Centers ($M): 0, 16, 0
- Number of Projects: 0, 3, 0

| MCA Total ($M)                               | 14   | 47   | 41   |
| Total Number of Projects                     | 2    | 8    | 3    |
Depot Maintenance
($M) OMA Only

Environmental Funding ($M)
All Appropriations

- Restoration
- CCPT

- Environmental Restoration, Army (ERA) and Base Realignment and Closure Act
- Excludes Formerly Used Defense Sites
- CCPT = Compliance/Conservation/Prevention/Technology Programs
ACRONYMS & DEFINITIONS
Acronyms and terms used throughout this booklet are defined below:

AA/Aaslt  Air Assault
AAF    Army Airfield
AAP    Army Ammunition Plant
ABN    Airborne
AC    Active Component
Acct    Account
Acq    Acquisition
ACFT    Aircraft Procurement, Army
ACR    Armored Cavalry Regiment
AD    Armored Division
Admin    Administration
ADPE    Advanced Data Processing Equipment
Adv    Advanced; also, Advertising
AFB    Air Force Base
AFH    Army Family Housing
AFHC    Army Family Housing Construction
AFHO    Army Family Housing Operations
AH-64 Apache Attack Helicopter
AGR    Active Guard and Reserve
AFATDS Advanced Field Artillery Tactical Data System
AMC    Army Materiel Command; also Army Medical Center
AMMO    Ammunition Procurement, Army; also, Ammunition
AMT    Amount
ANG/ARNG    Army National Guard
ANZUS    Australia, New Zealand, United States
APPN    Appropriation
ARL    Airborne Reconnaissance Low
Armor/Arm    Armored
ASAS    All Source Analysis System
ASL    Authorized Stockage List
ATACMS    Army Tactical Missile System
Aug    Augmentee
AUTH    Authorization
Auto    Automatic
A/V    Audio/Visual
AWCF    Army Working Capital Fund
AWR    Army War Reserve
AWRAP    Army War Reserves Automated Programs
BA    Budget Authority: The authority provided by law to enter into obligations which will result in immediate or future outlays of funds; also, Budget Activity
<table>
<thead>
<tr>
<th>Acronym</th>
<th>Description</th>
</tr>
</thead>
<tbody>
<tr>
<td>BASOPS</td>
<td>Base Operations</td>
</tr>
<tr>
<td>BAT</td>
<td>Brilliant Anti-Armor Submunition</td>
</tr>
<tr>
<td>BDE</td>
<td>Brigade</td>
</tr>
<tr>
<td>BFVS</td>
<td>Bradley Fighting Vehicle System</td>
</tr>
<tr>
<td>BMAR</td>
<td>Backlog of Maintenance and Repair</td>
</tr>
<tr>
<td>BN</td>
<td>Battalion</td>
</tr>
<tr>
<td>BRAC</td>
<td>Base Realignment and Closure</td>
</tr>
<tr>
<td>C+XX</td>
<td>Days after the start of an operation</td>
</tr>
<tr>
<td>C-XX</td>
<td>Medium-Range Fixed Wing Aircraft</td>
</tr>
<tr>
<td>C2</td>
<td>Command and Control</td>
</tr>
<tr>
<td>C3</td>
<td>Command, Control and Communications</td>
</tr>
<tr>
<td>CATT</td>
<td>Combined Arms Tactical Trainer</td>
</tr>
<tr>
<td>CAV</td>
<td>Cavalry</td>
</tr>
<tr>
<td>CBT</td>
<td>Combat</td>
</tr>
<tr>
<td>CH-47</td>
<td>Chinook Cargo Helicopter</td>
</tr>
<tr>
<td>Chem-Demil</td>
<td>Chemical Demilitarization</td>
</tr>
<tr>
<td>CIV</td>
<td>Civilian</td>
</tr>
<tr>
<td>Cloth</td>
<td>Clothing</td>
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<tr>
<td>Cmd</td>
<td>Command</td>
</tr>
<tr>
<td>CMS</td>
<td>Contingency Mutual Support</td>
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<tr>
<td>Commo</td>
<td>Communications</td>
</tr>
<tr>
<td>Conc</td>
<td>Concepts</td>
</tr>
<tr>
<td>Constant Dollars</td>
<td>A dollar value adjusted for changes in prices, stated in terms of a base year.</td>
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</table>

<table>
<thead>
<tr>
<th>Acronym</th>
<th>Description</th>
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</thead>
<tbody>
<tr>
<td>Constr</td>
<td>Construction</td>
</tr>
<tr>
<td>CONUS</td>
<td>Continental United States</td>
</tr>
<tr>
<td>CONUSA</td>
<td>Continental U.S. Army</td>
</tr>
<tr>
<td>COSCOM</td>
<td>Corps Support Command</td>
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<td>COSSI</td>
<td>Commercial Operations and Support Savings Initiative</td>
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<tr>
<td>CS</td>
<td>Combat Support</td>
</tr>
<tr>
<td>CSS</td>
<td>Combat Service Support</td>
</tr>
<tr>
<td>CSSCS</td>
<td>Combat Service Support Control System</td>
</tr>
<tr>
<td>CTC</td>
<td>Combat Training Center</td>
</tr>
<tr>
<td>Ctr</td>
<td>Center</td>
</tr>
<tr>
<td>Ctrl</td>
<td>Control</td>
</tr>
<tr>
<td>Current Dollars</td>
<td>The dollar value of a good or service in terms of prices current at the time the good or service is sold.</td>
</tr>
<tr>
<td>DA</td>
<td>Department of the Army</td>
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<tr>
<td>DEF</td>
<td>Defense</td>
</tr>
<tr>
<td>Dem, Demo</td>
<td>Demonstration</td>
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<tr>
<td>DEM/VAL</td>
<td>Demonstration &amp; Validation</td>
</tr>
<tr>
<td>Dev</td>
<td>Development</td>
</tr>
<tr>
<td>Diag</td>
<td>Diagnostic</td>
</tr>
<tr>
<td>Dist</td>
<td>Distribution</td>
</tr>
<tr>
<td>DIV</td>
<td>Division</td>
</tr>
<tr>
<td>DLRs</td>
<td>Depot Level Reparables</td>
</tr>
<tr>
<td>DM</td>
<td>Deutsche Mark—German unit of currency</td>
</tr>
<tr>
<td>Acronym</td>
<td>Definition</td>
</tr>
<tr>
<td>----------</td>
<td>-----------------------------------------------------------------------------</td>
</tr>
<tr>
<td>DoD/DOD</td>
<td>Department of Defense</td>
</tr>
<tr>
<td>DODD</td>
<td>Department of Defense Directive</td>
</tr>
<tr>
<td>DOS</td>
<td>Days of Supply</td>
</tr>
<tr>
<td>DRMS</td>
<td>Defense Reutilization and Marketing Service</td>
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<tr>
<td>DWCF</td>
<td>Defense Working Capital Fund</td>
</tr>
<tr>
<td>Ed</td>
<td>Education</td>
</tr>
<tr>
<td>EH-60</td>
<td>Quickfix - Signal Intercept and Emitter Location System</td>
</tr>
<tr>
<td>Elect</td>
<td>Electronic(s)</td>
</tr>
<tr>
<td>Eng</td>
<td>Engineering</td>
</tr>
<tr>
<td>ENL</td>
<td>Enlisted</td>
</tr>
<tr>
<td>Envir</td>
<td>Environmental</td>
</tr>
<tr>
<td>ERA</td>
<td>Environmental Restoration Army</td>
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<tr>
<td>Equip</td>
<td>Equipment</td>
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<tr>
<td>ES</td>
<td>End Strength</td>
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<td>Eval</td>
<td>Evaluation</td>
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<tr>
<td>EW</td>
<td>Electronic Warfare</td>
</tr>
<tr>
<td>Expend</td>
<td>Expenditure(s)</td>
</tr>
<tr>
<td>FA</td>
<td>Facilitative Assistance; also, Field Artillery</td>
</tr>
<tr>
<td>FAASV</td>
<td>Field Artillery Ammunition Support Vehicle</td>
</tr>
<tr>
<td>FAASV PIP</td>
<td>Field Artillery Ammunition Support Vehicle, Product Improvement Program</td>
</tr>
<tr>
<td>Fam</td>
<td>Family</td>
</tr>
<tr>
<td>FANS</td>
<td>Friendly Allied Nations Support</td>
</tr>
<tr>
<td>Fin</td>
<td>Financial</td>
</tr>
<tr>
<td>Fit</td>
<td>Fitness</td>
</tr>
<tr>
<td>FMTV</td>
<td>Family of Medium Tactical Vehicles</td>
</tr>
<tr>
<td>FHTV</td>
<td>Family of Heavy Tactical Vehicles</td>
</tr>
<tr>
<td>FP</td>
<td>Force Package</td>
</tr>
<tr>
<td>FT</td>
<td>Fort; also Full Time</td>
</tr>
<tr>
<td>FY</td>
<td>Fiscal Year--a yearly accounting period that is not related to the calendar year. For example, the U.S. Government FY 1998 accounting period extends from 1 October 1997 to 30 September 1998.</td>
</tr>
<tr>
<td>GPRA</td>
<td>Government Performance and Results Act</td>
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<tr>
<td>GS</td>
<td>General Schedule</td>
</tr>
<tr>
<td>HDL</td>
<td>Harry Diamond Laboratories</td>
</tr>
<tr>
<td>HIV</td>
<td>Human Immunodeficiency Virus</td>
</tr>
<tr>
<td>HMMWV</td>
<td>High Mobility Multipurpose Wheeled Vehicle</td>
</tr>
<tr>
<td>HQDA</td>
<td>Headquarters, Department of the Army</td>
</tr>
<tr>
<td>HQ</td>
<td>Headquarters</td>
</tr>
<tr>
<td>IAW</td>
<td>In Accordance With</td>
</tr>
<tr>
<td>ID</td>
<td>Infantry Division; also, Identification</td>
</tr>
<tr>
<td>ID(L)</td>
<td>Infantry Division(Light)</td>
</tr>
<tr>
<td>ID(M)</td>
<td>Mechanized</td>
</tr>
<tr>
<td>IMA</td>
<td>Individual Mobilization Augmentee</td>
</tr>
<tr>
<td>Acronym</td>
<td>Definition</td>
</tr>
<tr>
<td>---------</td>
<td>------------------------------------</td>
</tr>
<tr>
<td>MEAS</td>
<td>Measurement</td>
</tr>
<tr>
<td>MEC</td>
<td>Mechanized</td>
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<td>MED</td>
<td>Medical, Medicine</td>
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<tr>
<td>MGMT</td>
<td>Management</td>
</tr>
<tr>
<td>MIL</td>
<td>Military</td>
</tr>
<tr>
<td>MILCON</td>
<td>Military Construction</td>
</tr>
<tr>
<td>MILPERS</td>
<td>Military Personnel</td>
</tr>
<tr>
<td>MIL TECH</td>
<td>Military Technician</td>
</tr>
<tr>
<td>MISC</td>
<td>Miscellaneous</td>
</tr>
<tr>
<td>MITA</td>
<td>Military Implementing Technical Agreement</td>
</tr>
<tr>
<td>MLRS</td>
<td>Multiple Launch Rocket System</td>
</tr>
<tr>
<td>MM</td>
<td>Millimeter</td>
</tr>
<tr>
<td>MOB</td>
<td>Mobilization</td>
</tr>
<tr>
<td>MODS</td>
<td>Modifications</td>
</tr>
<tr>
<td>MOT</td>
<td>Military Ocean Terminal</td>
</tr>
<tr>
<td>MPA</td>
<td>Military Personnel, Army</td>
</tr>
<tr>
<td>MR</td>
<td>Missile Range</td>
</tr>
<tr>
<td>MSE</td>
<td>Mobile Subscriber Equipment</td>
</tr>
<tr>
<td>MSL</td>
<td>Missile</td>
</tr>
<tr>
<td>MSLS</td>
<td>Missile Procurement, Army</td>
</tr>
<tr>
<td>MTW</td>
<td>Major Theater War</td>
</tr>
<tr>
<td>MYP</td>
<td>Multiyear Procurement</td>
</tr>
<tr>
<td>NASA</td>
<td>National Aeronautics and Space Administration</td>
</tr>
<tr>
<td>NATO</td>
<td>North Atlantic Treaty Organization</td>
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</tbody>
</table>
81 Acronyms

Outlays Checks issued, interest accrued on the public debt, and other payments, net of refunds and reimbursements.
O&M Operations and Maintenance
PBD Program Budget Decision
PCS Permanent Change of Station
PERS Personnel
Phys Physical
PIP Product Improvement Program
PL Public Law
PLL Prescribed Load List
Plng Planning
PLS Palletized Load System
POL Petroleum, Oil and Lubricants
POMCUS Prepositioning of Materiel Configured to Unit Sets
Prep Preparedness
Prgm Program
Proc Procurement
Pubs Publications
Pwr Proj Power Projection
**PY** Prior Year--the fiscal year preceding the year in which the budget is currently being executed; the last completed fiscal year.

**QTY** Quantity

**RC** Reserve Component (USAR & ARNG)

**RCAS** Reserve Component Automation System

**RDA** Research, Development, and Acquisition (includes Procurement and RDTE) 

**RDTE** Research, Development, Test and Evaluation

**Read. Enh.** Readiness Enhancement

**Recon** Reconnaissance

**Regt** Regiment

**Reqt** Requirement

**Res** Reserve; also, Research

**RIO Pact** Inter-American Treaty of Reciprocal Defense

**RO/RU** Roundout/Roundup

**ROTC** Reserve Officers Training Corps

**RPA** Reserve Personnel, Army

**RPM** Real Property Maintenance

**RPMA** Real Property Maintenance Activities

**SADARM** Sense and Destroy Armor

**SATCOM** Satellite Communications

**SAW** Squad Automatic Weapon

**SCAMP** Single Channel Anti-Jam Man Portable Terminal

**SEP BDES** Separate Brigades

**SF** Square Foot or Special Forces

---

**Acronyms**

<table>
<thead>
<tr>
<th>Acronym</th>
<th>Definition</th>
</tr>
</thead>
<tbody>
<tr>
<td>SOCOM</td>
<td>Special Operations Command</td>
</tr>
<tr>
<td>Spec</td>
<td>Specialized</td>
</tr>
<tr>
<td>SPT/SUP</td>
<td>Support</td>
</tr>
<tr>
<td>Sup</td>
<td>Supply</td>
</tr>
<tr>
<td>Surv</td>
<td>Surveillance; also, Survivability, Survival</td>
</tr>
<tr>
<td>Svc</td>
<td>Service</td>
</tr>
<tr>
<td>Sys</td>
<td>System</td>
</tr>
<tr>
<td>TAP</td>
<td>The Army Plan</td>
</tr>
<tr>
<td>Tact</td>
<td>Tactical</td>
</tr>
<tr>
<td>TBtu</td>
<td>Trillions of British Thermal Units</td>
</tr>
<tr>
<td>Tech</td>
<td>Technology, Technological</td>
</tr>
<tr>
<td>TENCAP</td>
<td>Tactical Exploitation of National Capabilities</td>
</tr>
<tr>
<td>TIARA</td>
<td>Tactical Intelligence and Related Activities</td>
</tr>
<tr>
<td>TNG</td>
<td>Training</td>
</tr>
<tr>
<td>TOA</td>
<td>Total Obligational Authority--the sum of all direct budget authority granted (or requested) from the Congress in a given year, amounts authorized to be credited to a specific fund, and unobligated balances of budget authority from previous years which remain available for obligation.</td>
</tr>
<tr>
<td>TOW</td>
<td>Tube-Launched, Optically-Sighted, Wire-Guided</td>
</tr>
<tr>
<td>Trans</td>
<td>Transport, Transportation</td>
</tr>
<tr>
<td>UH-60</td>
<td>Blackhawk helicopter</td>
</tr>
<tr>
<td>U.K.</td>
<td>United Kingdom</td>
</tr>
<tr>
<td>Acronyms</td>
<td>Meaning</td>
</tr>
<tr>
<td>----------</td>
<td>---------</td>
</tr>
<tr>
<td>USAR</td>
<td>U.S. Army Reserve</td>
</tr>
<tr>
<td>USARC</td>
<td>U.S. Army Reserve Command; also U.S. Army Reserve Center USAREC U.S. Army Recruiting Command</td>
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