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WASHINGTON, DC 20310-0109

SAFM-RB

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MEMORANDUM FOR MACOM AND INSTALLATION RESOURCE MANAGERS

SUBJECT: FY04 Sources of Funds for Army Use (*Other than Typical Army Appropriations*)

Maximizing the leverage of all available resources is everyone's business in today's world of limited resources. While innovative business practices and good financial stewardship are essential responsibilities of commanders and managers at every level, we, as resource managers, must lead the way in stretching scarce dollars, increasing purchasing power, and ensuring that our limited resources are well spent. We must also lead the way in maximizing the use of all possible sources of funds, not just traditional appropriations.

The Sources of Funds for Army Use (*Other than Typical Army Appropriations*) aims to help installation commanders and resource managers carry out their stewardship responsibility. This 2004 version of the guide reflects the new authorities approved in the FY 2004 Defense Appropriations and Authorization Acts. It provides, in one document, an overview of additional sources of funds that may be available to installations for a multitude of purposes. The guide includes a description of the programs that generate funds, pertinent laws and regulations, the money flow, and the functional proponent for each program. To provide a more complete picture of the unique resources available to installations, the guide contains information on Nonappropriated Funds; Morale, Welfare, and Recreation commercial sponsorship; and public/private ventures. This guide also includes proposed legislation that, if enacted, would authorize another source of funds for business initiatives. Resource managers are encouraged to review the guide to determine whether any of these other sources of funds may be appropriate for their use.

The FY 2004 version of the Sources of Funds Guide is available on the World Wide Web on the OASA (FM&C) home page at www.asafm.army.mil. I welcome any comments or suggestions you may have. The SAFM-RB point of contact for the guide is Ms. Helen Tierney at helen.tierney@hqda.army.mil, DSN 222-5887 or COMM 703-692-5887.

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(Resource Analysis and Business Practices)